

The International Policy Centre for Inclusive Growth (IPC-IG) is a joint project between the United Nations Development Programme and the Brazilian Government to promote policy dialogue and facilitate learning between countries of the South around social policies as well as inclusive development.

International Policy Centre for Inclusive Growth

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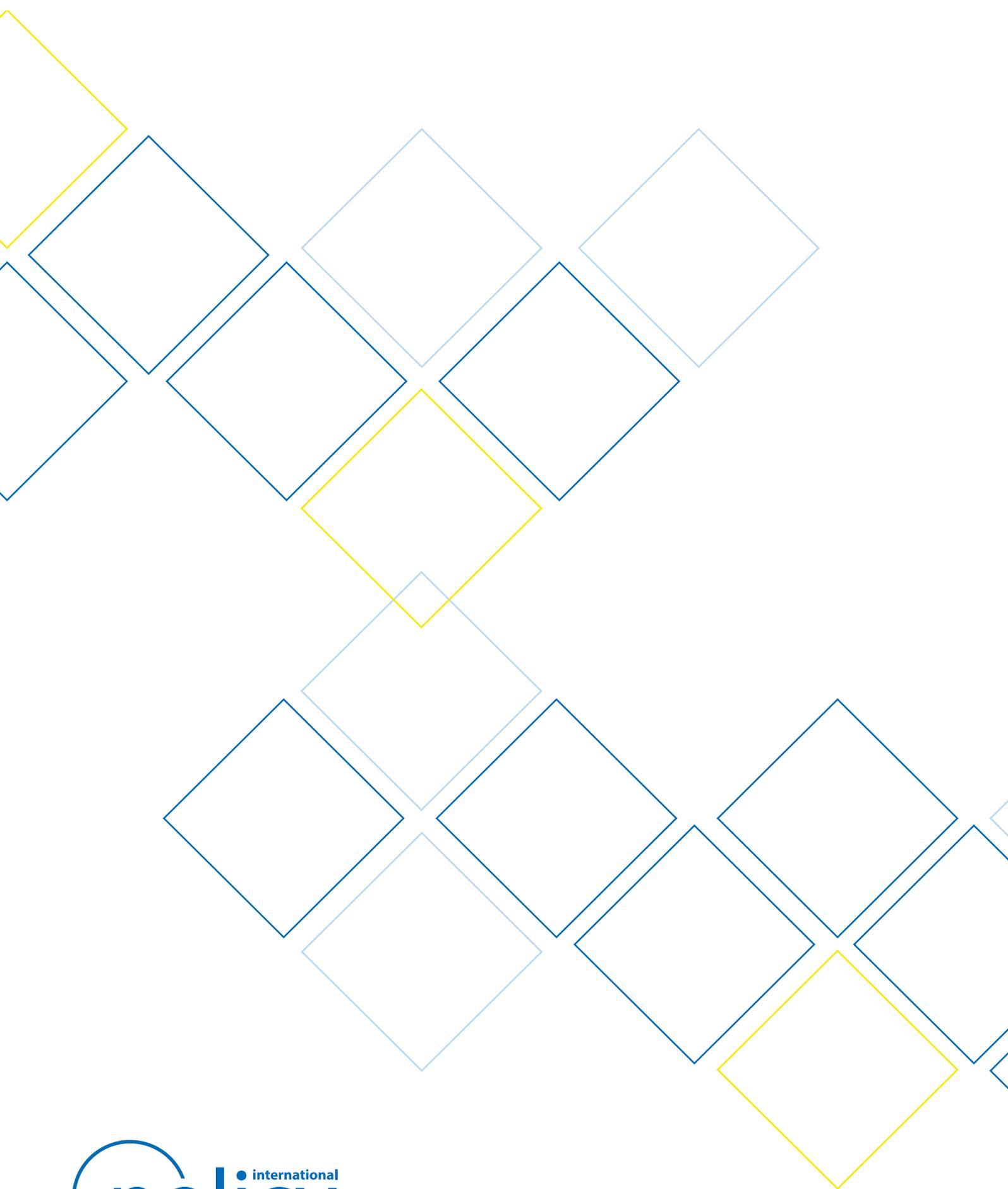


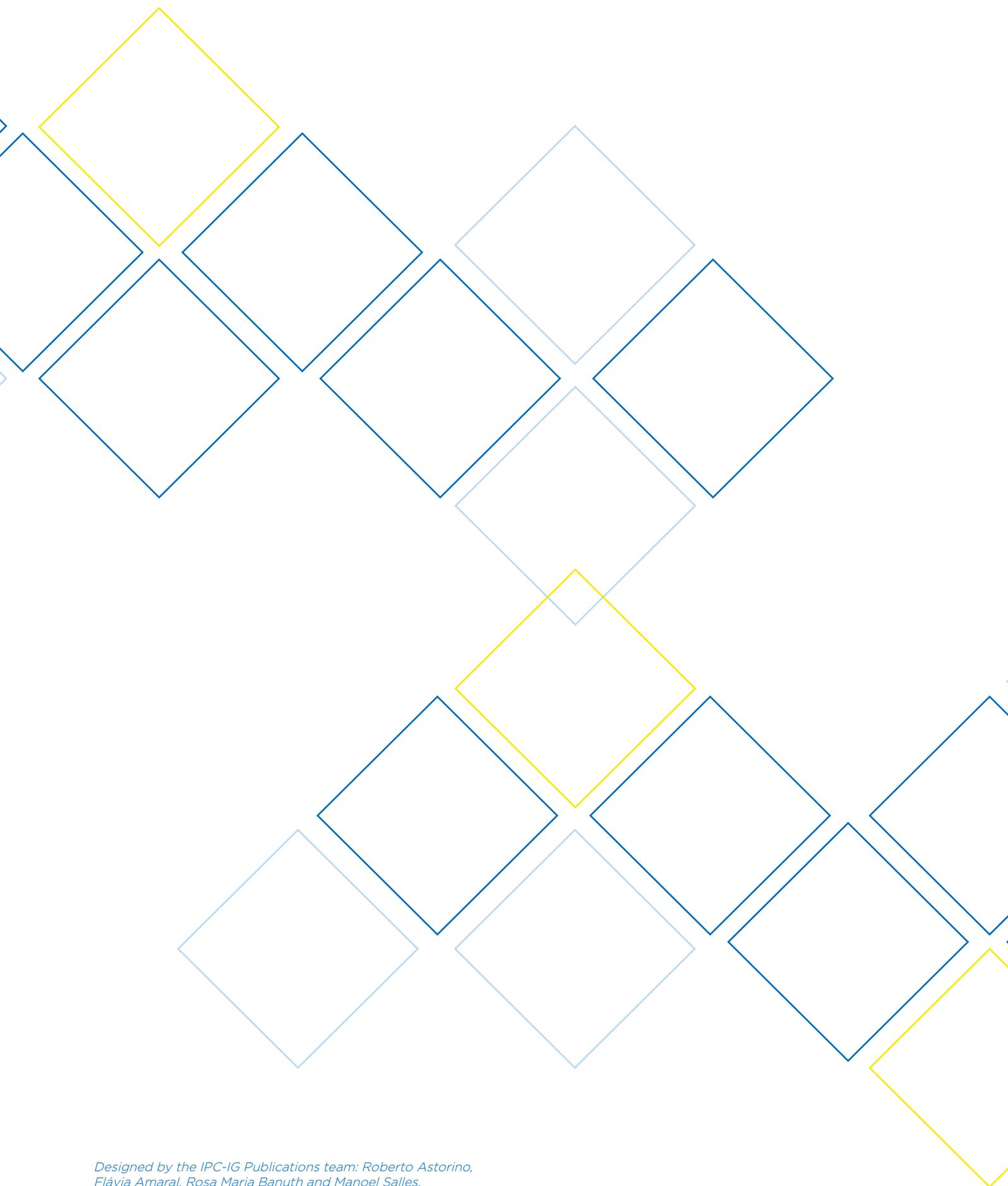
*Empowered lives.
Resilient nations.*



MINISTRY OF
PLANNING

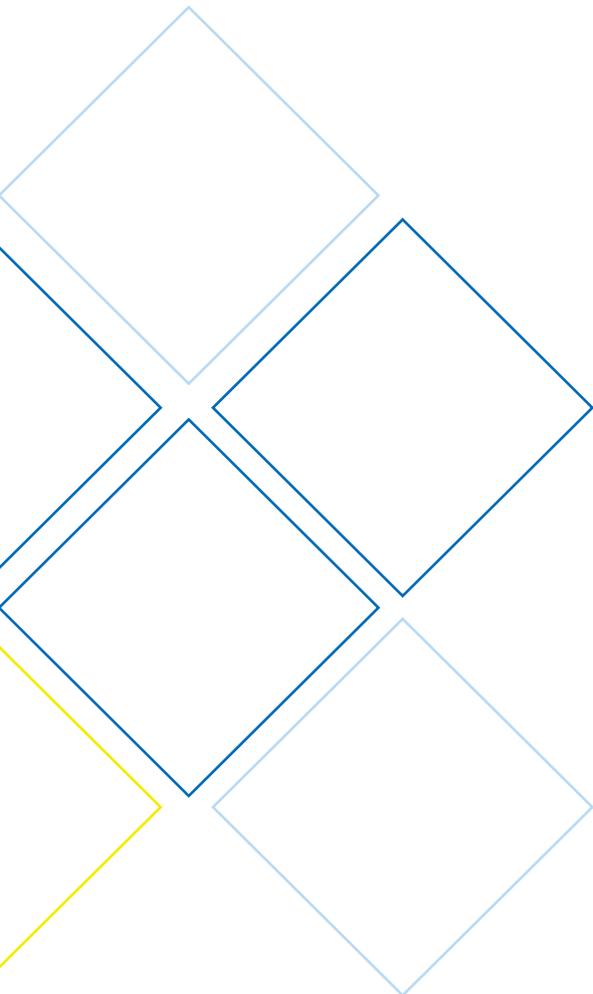






*Designed by the IPC-IG Publications team: Roberto Astorino,
Flávia Amaral, Rosa Maria Banuth and Manoel Salles.*

Summary



07 Introduction

09 Knowledge production

19 Knowledge-sharing

35 Capacity-strengthening

39 The 2016 IPC-IG team



Introduction

The International Policy Centre for Inclusive Growth (IPC-IG) is pleased to present its 2016 Activity Report, detailing its main activities, projects and achievements over the past year. The rationale behind this report is for the Centre to be accountable for its work to stakeholders, partners, donors and society in general, providing transparent and accurate information on all the projects conducted over the past year. The report provides an overview of the Centre's main activities, as well as specific information on the performance status, achievements and results regarding the IPC-IG's commitments.

The IPC-IG is a leading global forum for South-South dialogue on innovative development policies, aiming to expand the knowledge and capacities of developing countries to design, implement and evaluate effective policies to attain inclusive growth. We are committed to providing policy and institutional innovations and alternatives leading to the reduction of poverty and inequality, and to social inclusion and gender equality.

The Centre is guided by a partnership agreement between the United Nations Development Programme (UNDP) and the Government of Brazil, represented by the Ministry of Planning, Development and Management, and the Institute for Applied Economic Research (*Instituto de Pesquisa Econômica Aplicada*—Ipea). Its mission is to promote policy dialogue and facilitate learning between developing countries around innovative social policies for inclusive growth.

Since its foundation in 2004 the Centre has been providing services and tools to strengthen the institutional capacities of governments of the Global South, including the monitoring and evaluation (M&E) of public policies. The innovative approaches used by the IPC-IG are based on three pillars:

Knowledge production:

carrying out research and studies, such as policy analysis and evaluations;

Knowledge-sharing:

facilitating the exchange of innovative experiences and initiatives among countries of the South; and

Capacity-strengthening:

providing and facilitating the collaborative construction of capacity-strengthening activities and flows of knowledge among countries of the South.

In 2016 the Centre undertook 14 projects in close collaboration with partner institutions such as UNDP Brazil, the World Food Programme (WFP), the WFP Centre of Excellence Against Hunger, the International Fund for Agricultural Development (IFAD), the World Bank, the United Kingdom Department for International Development (DFID), the Department of Foreign Affairs and Trade of the Australian Government (DFAT) and the German Corporation for International Cooperation (*Gesellschaft für Internationale Zusammenarbeit*—GIZ).

This report is divided into three main chapters: Knowledge production, Knowledge-sharing and Capacity-strengthening, each presenting information regarding the projects and research activities implemented in 2016 around the aforementioned pillars. The information is presented as overview tables, displaying information about the partners, objectives, outcomes and the operational summary of each project, accompanied by a snapshot of outputs and tangible results. Finally, the report introduces the Centre's staff. We hope you enjoy your reading.



Knowledge production

The IPC-IG has undertaken several collaborative research projects to analyse and evaluate public policies following requests received from countries of the South. Such requests were addressed via project and research development; as main deliverables, publications were

produced, consolidating knowledge. IPC-IG publications also serve to share newly produced and previously existing knowledge with a global audience, to improve international debate in the South-South cooperation arena.

Projects

Increasing literacy rates in Maceió, Alagoas, Brazil

Name	Increasing literacy rates in Maceió – AL, Brazil
Donor	UNDP Brazil
Starting date	December 2014
Closing date	March 2016
Partners	UNDP Brazil, Government of Maceió and Ipea
Main outcome	To provide support for the city of Maceió to adopt an evidence-based strategy to improve literacy
Main outputs	Preparation of a final analytical report encompassing the following dimensions: <ol style="list-style-type: none">1. Definition of the educational context of Maceió (Intermediate 1)2. Study of the potential demand for literacy in Maceió (Intermediate 2)3. Study of the effective supply of literacy courses in Maceió (Intermediate 3)4. Publication of the results
Team in 2016	Coordination: Rafael Guerreiro Osorio Clarissa Guimarães Rodrigues, Cláudia Tufani and Gianna Sanchez

The universalisation of primary education and literacy is one of the paramount development challenges and one of the many obstacles facing human development in the city of Maceió, in particular, and in the Northeastern Brazilian state of Alagoas, in general.

In this context, the IPC-IG, in partnership with the Municipal Secretariat of Education of Maceió (Semed), Ipea and the UNDP Country Office in Brazil, conducted an analytical research study on literacy rates in Maceió, the state capital of Alagoas, with the goal of diagnosing

the city's current educational situation and providing evidence-based policy recommendations.

The study evaluates the educational context of Maceió, estimates the potential demand for literacy and provides: an analysis aimed at understanding the potential demand; an estimation of the effective supply; an analysis of the characteristics of groups attending literacy courses; and an assessment of the additional demand for adult education and professional training courses. As a result, it provides inputs that will inform the decisions of the local government regarding the adoption of strategies aimed at improving literacy.

Under the scope of the project, the Centre's team participated in a series of knowledge-sharing events about the state of education in Maceió, commencing with the National Council of Education, in August 2015, where they presented the preliminary results of the first stage of their research. Subsequently, the IPC-IG organised a workshop to discuss these preliminary results with professors, public policy managers and education specialists.

In a further phase, the Centre presented the results of the study during a high-level meeting with Semed in March 2016,

The IPC-IG prepared a series of background studies on rural poverty in the North and Northeast regions of Brazil.

and also participated in the third edition of the 'Back to School' seminar in April. Both events were held in the city of Maceió.

The preliminary final report was presented to Semed in August 2016 for any outstanding comments, during an event aimed at tackling illiteracy in Maceió. The IPC-IG incorporated these comments into the final report, which was published and disseminated in December 2016.

Country strategic position papers for Brazil

Name	Country strategic position papers for Brazil
Donor	International Fund for Agricultural Development (IFAD)
Starting date	June 2015
Closing date	March 2016
Partners	IFAD, Ipea and UNDP Brazil
Main outcome	To diagnose and evaluate the main determinants of rural poverty, the state of fiscal policies and rural development, as well as the consequences of climate change in Brazil, focusing on rural growth in the North and Northeast regions of Brazil
Main outputs	Four Working Papers on: <ol style="list-style-type: none"> 1. Mapping rural poverty in the North and Northeast regions of Brazil 2. Fiscal policies in the North and Northeast regions of Brazil 3. Government policies for rural development in the North and Northeast regions of Brazil 4. Climate change in Brazil, focusing on the North and Northeast regions of the country
Team in 2016	Coordination: Diana Sawyer Sergei Soares, Fernando Gaiger, Haroldo Machado Filho, Laetícia De Souza, Rodrigo Orair and Pedro Arruda

Under the scope of this project the IPC-IG prepared a series of background studies on rural poverty in the North and Northeast regions of Brazil to inform the discussions regarding the elaboration of IFAD's Country Strategic Opportunities Programme (COSOP) for Brazil. The four reports aimed to: 1) map poverty in both regions, drawing on spatial information to identify the demand for social policies; 2) analyse the quality of existing social policies; 3) evaluate fiscal policies in both regions to predict the sustainability of new projects; and 4) identify climate-related challenges facing these

two regions that might be addressed by potential forthcoming policies.

The reports were summarised in the Centre's various publication formats—Policy Research Briefs, Working Papers and One Pagers—and all disseminated in both English and Portuguese by the IPC-IG.

Moreover, as part of this first partnership with IFAD Brazil, the Centre also published and disseminated the 'Atlas of extreme poverty in the North and Northeast regions

of Brazil in 2010', which identifies the municipalities in those regions with the highest concentration of people living in extreme poverty.

These studies laid the groundwork for IFAD's new strategy for Brazil from 2016 to 2021. Brazil is the country with the largest portfolio of IFAD-supported operations in all of Latin America and the Caribbean. The studies were officially launched during an event held in Brasília on 24 May 2016, where IFAD presented this new strategy, focusing on expanding the promotion of projects in family agriculture in the Northeast of the country.

The publications produced under the scope of this project were as follows:

- The Policy Research Brief 'Poverty profile: the rural North and Northeast regions of Brazil' traces the poverty profiles for the rural areas of these Brazilian regions, setting poverty and extreme poverty lines and offering an alternative to the official definitions of 'rural' and 'urban' provided by the Brazilian Institute of Geography and Statistics (*Instituto Brasileiro de Geografia e Estatística*—IBGE) as a basis for their analysis. This publication has an associated Working Paper and One Pager.
- The Policy Research Brief 'Fiscal conditions of Brazil's public sector: an analysis of the states in

the North and Northeast Regions and funding for rural development' evaluates the fiscal condition of the Brazilian public sector, focusing on the situation of state governments in the North and Northeast regions of the country and on international financing for rural development. This publication has an associated Working Paper and One Pager.

- The Policy Research Brief 'Climate change and its impacts on family farming in the North and Northeast regions of Brazil' considers potential future climate change scenarios, focusing on identifying the main trends in terms of changes in temperature and precipitation for the North and Northeast regions of Brazil, particularly the related impacts on family farming across the social, economic and environmental dimensions of sustainable development. This publication has an associated Working Paper and One Pager.
- The Policy Research Brief 'Public policies for rural areas and the fight against rural poverty in the North and Northeast regions of Brazil: a look at the fish, the fishing rod and the river' analyses 11 public policies for rural development and their impact on the productivity and sustainability of vulnerable smallholder farmers. This publication has an associated Working Paper and One Pager.

Promoting local food purchases for food assistance on the African continent—purchase from Africans for Africa (PAA Africa)

Name	Promoting local food purchases for food assistance on the African continent—purchase from Africans for Africa (PAA Africa)
Donor	United Nations World Food Programme (WFP)
Starting date	October 2014
Closing date	September 2017
Partners	WFP, the Food and Agriculture Organization of the United Nations (FAO), the Government of the United Kingdom (Department for International Development—DFID) and the Government of Brazil (General Coordination of Humanitarian Cooperation and Fight against Hunger—CGFome)
Main outcome	Implement monitoring and support the evaluation of the project: 'Promoting local food purchases for food assistance on the African continent—Purchase from Africans for Africa' (PAA Africa)
Main outputs	1. Monitoring of PAA Africa 2. Quality assurance for an evaluation of PAA Africa (conducted by teams of African researchers) 3. Technical support to the development of PAA Africa's M&E system for the scale-up phase
Team in 2016	Coordination: Fábio Veras and Mario Gyoeri Ana Carla Miranda, Rosana Pereira Miranda, Cláudia Tufani, Isabella Di Paolo, Jessica Baier, Tatiana Martínez and Anna Carolina Machado Interns: Alexis de Oliveira Lefèvre and Salomé Drouard

The Purchase from Africans for Africa (PAA Africa) programme is an innovative development cooperation initiative that seeks to combine support to agricultural production with institutional food procurement. The programme is being piloted in five African

countries—Ethiopia, Malawi, Mozambique, Niger and Senegal— jointly by the Food and Agriculture Organization of the United Nations (FAO), the World Food Programme (WFP) and partner national governments. In particular, the programme matches the

food demand of schools and other public institutions with the local agricultural supply from smallholders and farmer organisations. PAA Africa has been inspired by lessons learned from the Brazilian institutional demand programmes, in particular the Food Acquisition Programme (PAA) and the National School Feeding Programme (PNAE). The IPC-IG is responsible for leading the M&E activities related to this project.

Under the scope of the technical collaboration foreseen in this project, the IPC-IG undertook the following knowledge production and outreach activities in 2016:

- Elaboration of five mid-term monitoring reports and corresponding executive summaries on PAA Africa's Phase II in Ethiopia, Malawi, Mozambique, Niger and Senegal. This material, which is available to the FAO and the WFP for internal use only, served as a basis for discussion during the PAA Africa international seminar held in May, as well as the M&E workshop in Hawassa, Ethiopia, in January.
- Primary data collection in Senegal and Malawi; analysis and quality assurance of data collected by FAO consultants in Ethiopia, Malawi and Mozambique.
- Elaboration of a final monitoring report covering all five countries of implementation

- Provision of quality assurance for PAA Africa's process and outcome evaluation in Senegal and Malawi, including: elaboration of the evaluation's Terms of Reference; support in the recruitment of research teams; and provision of guidance and technical support to the research teams throughout the evaluation process.
- Presentation of M&E results at different events, including: the PAA Africa international seminar held in Rome, Italy, from 2 to 4 May, where the IPC-IG presented the mid-term monitoring results for all five countries, as well as the envisaged process and outcome evaluation of the programme's Phase II and the prospect of an impact evaluation for Phase III; and M&E workshops held in Hawassa in January and in Rome in December.
- Elaboration of knowledge products, such as the article 'Linking vulnerable smallholder farmers to school feeding programmes: the experience of PAA Africa' for the special edition of the Centre's flagship publication—the Policy in Focus magazine—entitled 'Food and nutrition security: towards the full realisation of human rights', published and disseminated in October 2016.

The effect of social protection benefits on growth and equality

Name	The effect of social protection benefits on growth and equality
Donor	Organisation for Economic Co-operation and Development (OECD)
Starting date	June 2016
Closing date	June 2017
Partners	Ipea
Main outcome	Identify and quantify the role played by social protection benefits on inclusive growth
Main outputs	<ol style="list-style-type: none"> 1. Review of the economic literature on individual behaviours and inclusive development 2. Review of the international literature on the impacts of social benefits on individual behaviours that lead to inclusive growth (including growth-conducive individual behaviours): labour supply; consumption; savings; education; innovation and willingness to assume risks; fertility; and migration 3. Definition of countries, databases and analytical models to empirically measure the relationship between social benefits and individual behaviours 4. Empirical analysis on the effects of social benefits on individual behaviours that potentially lead to inclusive growth
Team in 2016	Sergei Soares, Luis Henrique Paiva and Rodrigo Orair Intern: Nicolo Bird

The overall goal of this project is to identify and quantify the role played by social protection benefits, such as pensions, employment and social assistance benefits, on inclusive growth, defined as distributing the dividends of increased prosperity fairly across society.

The project will identify inclusive growth-conducive individual behaviours and empirically test whether they are affected by social protection benefits. To this end, it has been divided into four phases, which are being conducted in close collaboration with the Organisation for Economic Co-operation and Development (OECD), namely:

1) identification of potentially growth-conducive individual behaviours according to the main economic theories of development;

2) review of the international literature on the impacts of social benefits on individual behaviours that lead to inclusive growth;

3) definition of countries, databases and analytical models to empirically measure the

relationship between social benefits and individual behaviours; and

4) empirical analysis of the relationship between social benefits and individual behaviours that lead to inclusive growth.

The project is expected to be implemented by June 2017.

Monitoring and evaluation of the WFP's social and behaviour change communication project in Mozambique's Manica province

Name	Monitoring and evaluation of the WFP's social and behaviour change communication project in Mozambique's Manica province
Donor	World Food Programme (WFP) Mozambique
Starting date	September 2016
Closing date	September 2018
Partners	WFP Mozambique
Main outcome	Monitor and evaluate an innovative social and behaviour change communication project to improve the health and nutrition of children in Mozambique's Manica province
Main outputs	Monitoring and evaluation of WFP Mozambique's Social and Behaviour Change Communication project in Manica province
Team in 2016	Coordination: Fábio Veras and Mario Gyoeri Jessica Baier, María Hernández and Tatiana Martínez Interns: Alexis de Oliveira Lefèvre, Gabrielle Leite and Salomé Drouard

The World Food Programme (WFP) Mozambique has invited the IPC-IG to monitor and evaluate an innovative social and behaviour change communication project to improve the health and nutrition of children in the province of Manica, located in the centre-west of Mozambique. The project aims to promote the adoption of good health and nutrition practices across four fields: malaria prevention; infant and young child feeding (IYCF); maternal care and nutrition; and hygiene and sanitation.

In this context, the Centre will conduct monitoring assessments to inform stakeholders about the extent to which planned activities have been implemented and which outputs have been achieved, as well as to identify challenges that have emerged during the implementation phase of the project.

In parallel, the Centre will be responsible for the project's impact evaluation, to assess the extent to which the intervention has improved health and nutrition outcomes among children in the Manica province. The IPC-IG will also provide technical support to a household survey to inform the monitoring and the impact evaluation of the project.

Under the scope of the monitoring activities foreseen in the project, the IPC-IG will produce the following results: a logical framework of the project; a monitoring plan, detailing how the monitoring process will be conducted,

in particular with regards to the collection of monitoring data; a monitoring instrument; two mid-term monitoring reports; and a final monitoring report. The evaluation activities will result in: an evaluation plan; continuous technical support to the implementation of household surveys; statistical and econometric analyses on the project's impact; and a final impact evaluation report.

The following activities were undertaken in 2016:

- Development of a monitoring plan and logical framework as a basis for the programme's monitoring activities.
- Development of an evaluation plan, including details of the research methodology for the programme's impact evaluation.
- Technical support to the preparation of the programme's baseline survey, including the development of a baseline survey questionnaire and of a sample framework including calculations of the sample size, and preparation of documentation for the ethical review of the survey instruments.
- Training of enumerators for the baseline survey in M&E techniques, data collection and use of the survey instrument. The training took place in Chimoio, Mozambique, from 20 to 26 October.

Monitoring and evaluation for the International Fund for Agricultural Development (IFAD)'s projects in Brazil

Name	Monitoring and evaluation for the International Fund for Agricultural Development (IFAD)'s projects in Brazil
Donor	Inter-American Institute for Cooperation on Agriculture (IICA)
Starting date	October 2016
Closing date	February 2017
Partners	International Fund for Agricultural Development (IFAD), <i>Programa Semear</i>
Main outcome	Support the strengthening and structuring of the M&E of IFAD projects in Brazil and design M&E systems for IFAD projects currently under development in Brazil, as well as validate the system on online platforms for follow-up purposes
Main outputs	<ol style="list-style-type: none"> 1. Report reviewing IFAD's system for monitoring and evaluating at baseline 2. Report reviewing IFAD's system for monitoring and evaluating management indicators 3. Final report containing a sampling proposal for impact evaluation
Team in 2016	Coordination: Diana Sawyer Anna Carolina Machado and consultants

In this second partnership with IFAD's office in Brazil, the IPC-IG will undertake a project aimed at supporting the strengthening and structuring of the M&E of IFAD's projects in Brazil and the evaluation systems for projects currently under development in the country, as well as at validating the system on online platforms for follow-up purposes.

In this context, the Centre will produce three reports: one reviewing the IFAD system for monitoring and evaluating at baseline, one reviewing the IFAD system for monitoring and evaluating management indicators, and another providing a baseline design of the impact evaluation. A final report containing the sampling design proposal for impact evaluation will be presented upon completion of the project.

Support to the UNDP's children at olympic villages: a fitness inclusion programme—Nike

Name	Support to the UNDP's children at olympic villages: a fitness inclusion programme—Nike
Donors	Nike and United Nations Development Programme (UNDP) Brazil
Starting date	June 2016
Closing date	September 2016
Partners	UNDP, Nike, Rio de Janeiro's Municipal Secretariat of Sports and Leisure (SMEL)
Main outcome	Preparation of a baseline study on how and to what extent the Rio Olympic Villages interventions are achieving their goals, objectives and outcomes
Main output	Snapshot of a baseline study
Team in 2016	Coordination: Diana Sawyer Anna Carolina Machado, Mariana Hoffmann and consultants

The IPC-IG was invited to join a partnership between the UNDP and Nike to carry out a snapshot of a baseline study of the main characteristics of Rio de Janeiro's Olympic Villages. The study's framework was devised according to four main objectives: development of recommendations through a comparative study of the current monitoring system, highlighting good practices and main problems and assessing adequacy to the local reality; a database analysis of participation rates and a description of the monitoring indicators for the Olympic Villages; a description of the perceptions of Nike and other project partners regarding the quality of and current engagement at the Olympic Villages;

and discussion of government support and public attention at baseline.

Under the scope of this project, approximately 50 semi-structured interviews were conducted with representatives of Rio de Janeiro's Municipal Secretariat of Sports and Leisure (*Secretaria Municipal de Esportes e Lazer—SMEL*), the *Esportes e Educação* Institute and the *Bola Pra Frente* Institute, followed by an analysis of the database provided by the Secretariat for 2015/2016.

The final report entitled 'Children at Olympic Villages: a fitness inclusion programme', which reviewed

relevant data and fieldwork materials for four Olympic Villages—namely, *Vila Olímpica* Mané Garrincha (Caju), *Vila Olímpica* Clara Nunes (Acari), *Vila Olímpica*

Mestre André (Padre Miguel) and *Centro Esportivo* Miécimo da Silva (Campo Grande)—was delivered in August 2016.

Technical support to HIV-sensitive social protection initiatives and facilitation of South-South cooperation

Name	Technical support to HIV-sensitive social protection initiatives and facilitation of South-South cooperation
Donor	UNICEF
Starting date	July 2016
Closing date	December 2017
Partners	UNICEF
Main outcome	Facilitation of technical assistance in documenting experiences, as well as creating, promoting and administering an online community on HIV-sensitive social protection systems on the socialprotection.org online platform
Main outputs	<ol style="list-style-type: none"> 1. Documentation on the role of social protection systems in providing comprehensive support to children and adolescents affected by HIV in Malawi, Mozambique, Zambia and Zimbabwe, particularly highlighting lessons and innovations on how to strengthen HIV sensitivity 2. Active outreach to HIV and social protection communities to contribute to the online community and moderation of discussions 3. Organisation of at least two webinars in 2016 4. Production of five publications on HIV-sensitive social protection, with translations into Portuguese and French
Team in 2016	<p>Coordination: Pedro Arruda</p> <p>Interns: James Burnham, Nicolo Bird and Tiina Lehti</p>

Under the guidance of the UNICEF Central Headquarters' Social Protection Specialist and HIV and social policy staff from the Regional Office in East and Southern Africa (UNICEF ESARO), the IPC-IG is to develop and produce documentation on the role of social protection systems in providing comprehensive support to children and adolescents affected by HIV in Malawi, Mozambique, Zambia and Zimbabwe, in particular highlighting lessons and innovations in how to strengthen HIV sensitivity. To this end, the IPC-IG team has initiated a series of missions to all four countries to gather information from interviews with key stakeholders.

Within the scope of the project, the Centre will actively foster knowledge production and sharing activities. In the field of knowledge production, the IPC-IG will create four Policy Research Briefs documenting the HIV-inclusive and HIV-sensitive features of the social protection systems of each country, and a Working Paper comparing the experiences of the four countries. These studies will be published and disseminated in English, French and Portuguese.

In the field of knowledge-sharing, the IPC-IG will create an online community on HIV-sensitive social protection on socialprotection.org, an online platform dedicated to all aspects of social protection and hosted by the Centre. This activity will include the identification and inclusion of key knowledge materials, as well as the establishment of links to other key social protection-related sites in HIV communities and/or platforms. To gather all the content of interest to this particular audience, the Centre will actively reach out to relevant HIV and social protection communities to contribute to

the online community and will moderate discussions. In collaboration with the socialprotection.org online platform, the Centre will organise at least two webinars related to the theme.

Publications

The IPC-IG believes in the power of knowledge to change people's lives and the world. Indeed, part of the Centre's mission is to produce evidence-based policy research, delivered through several different publication formats, ranging from the popular One Pagers to its flagship magazine, *Policy in Focus*, to the more technical Working Papers and Policy Research Briefs.

IPC-IG publications are originally released in English, but translated versions are also produced in Spanish, French, Portuguese, Chinese, Arabic, Italian, Turkish and Bahasa (Indonesia). The outreach capacity of the publications is impressive: since 2004, when the IPC-IG was founded, the number of downloads has reached 4,911,745 across over 180 countries. In 2016 alone, the number of publications downloaded totalled 1,234,338 worldwide.

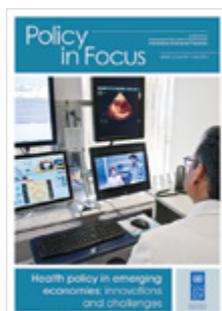
In 2016, the Centre made available online a total of 145 new publications completely for free, including: 3 editions of *Policy in Focus*; 19 Working Papers; 10 Policy Research Briefs; 29 One Pagers; 1 Research Report; 1 One Pager Collection Book; and 75 translations (48 in Portuguese, 1 in Spanish, 20 in French, 5 in Arabic and 1 in Chinese).

	English	Portuguese	Spanish	French	Arabic	Turkish	Italian	Chinese	Bahasa	Total
2011	22	20	---	---	6	3	---	9	--	60
2012	92	14	30	---	8	3	---	2		149
2013	85	41	4	3	4	1	1	1	---	140
2014	51	14	30	26	22	1	---	1	2	147
2015	58	35	31	23	13	---	3	3	1	167
2016	70	48	1	20	5	---	---	1	---	145
Total since 2004	612	293	183	115	51	7	7	19	4	1,408

With the increase in mobile traffic, the Centre's publications also were made available for different devices such as smartphones, tablets and e-readers on the ISSUU online platform. Moreover, the IPC-IG maintains an International Standard Serial Number (ISSN), which identifies periodicals worldwide.

Policy in Focus is the IPC-IG's flagship publication. It is a magazine that seeks to synthesise policy debates and discussions, educate and increase awareness around specific development themes. Each issue does this by collecting articles from specialist contributors with a diverse range of perspectives and opinions about a specific subject. The magazine received a visual redesign in 2016.

Policy in Focus issues published in 2016



Volume 13, Issue No. 1

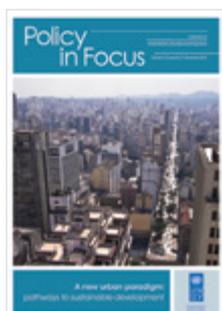
Health policy in emerging economies: innovations and challenges

The recognition that universal access to health care and to medicines has an impact on poverty and social inclusion has led to the formulation and implementation of diverse interventions to improve the provision, access and quality of health services and products. In this light, this edition features 16 inspiring articles that address the challenges facing the construction of public policies and interventions towards greater equity, a pressing issue on the global health agenda. It focuses on developing countries that have exhibited significant progress across various health indicators, and is the result of collaboration between the IPC-IG and the Oswaldo Cruz Foundation (Fiocruz).

Volume 13, Issue No. 2

Food and nutrition security: towards the full realisation of human rights

The challenges involved in the realisation of the human right to adequate food and nutrition (HRtAFN), and of food and nutrition sovereignty and security in African countries and in Brazil, may differ in different contexts but also share several similarities. This issue features 12 articles tackling these challenges, and the contributing guest editors of this issue have sought to present readers with a selection of authors and articles that share a broad interpretation of the HRtAFN. This edition was prepared as part of the project 'Brazil & Africa: fighting poverty and empowering women via South-South cooperation', financed by the United Kingdom Department for International Development (DFID).



Volume 13, Issue No. 3

A new urban paradigm: pathways to sustainable development

This special edition of Policy in Focus aims to continue the debate around well-planned urbanisation and urban development facilitated by the adoption of the New Urban Agenda at Habitat III, the United Nations Conference on Housing and Sustainable Urban Development that took place in Quito, Ecuador, in October 2016.





Knowledge-sharing

The IPC-IG has promoted debates and disseminated knowledge through a diverse range of channels, such as Communities of Practice, social media and multiple communication outreach activities—including maintaining the IPC-IG websites, preparation of press releases, articles and monthly newsletters, interviews, media relations, translations of knowledge materials and the organisation of policy-related and academic events.

A global audience of experts, policymakers, practitioners and civil society at large, as well as partner organisations and UN agencies, has been connected through such knowledge-sharing activities. All of these activities, in addition to the social media presence on *Twitter*, *Facebook*, *LinkedIn*, *YouTube* and *Flickr*, have played an increasing role in supporting the dissemination of the Centre's work.

Facts & figures



LinkedIn
431 followers



Facebook
9,618 likes



Twitter
31,800 followers



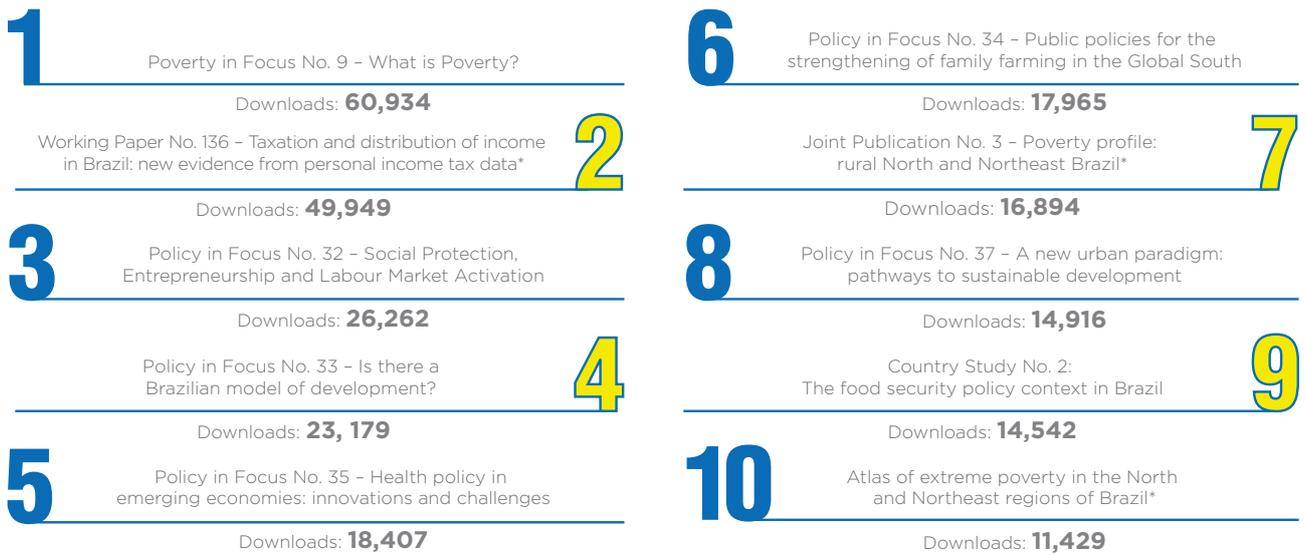
Newsletter
11 monthly issues of the 'Inclusive Growth Bulletin' published in English in 2016; 8 editions of the bimonthly newsletters in French and Portuguese

IPC-IG website traffic

- Number of visits in 2016: 311,162
- Average visitors per month: 25,930
- Total IPC-IG publication downloads in 2016 (PDF): 1,234,338

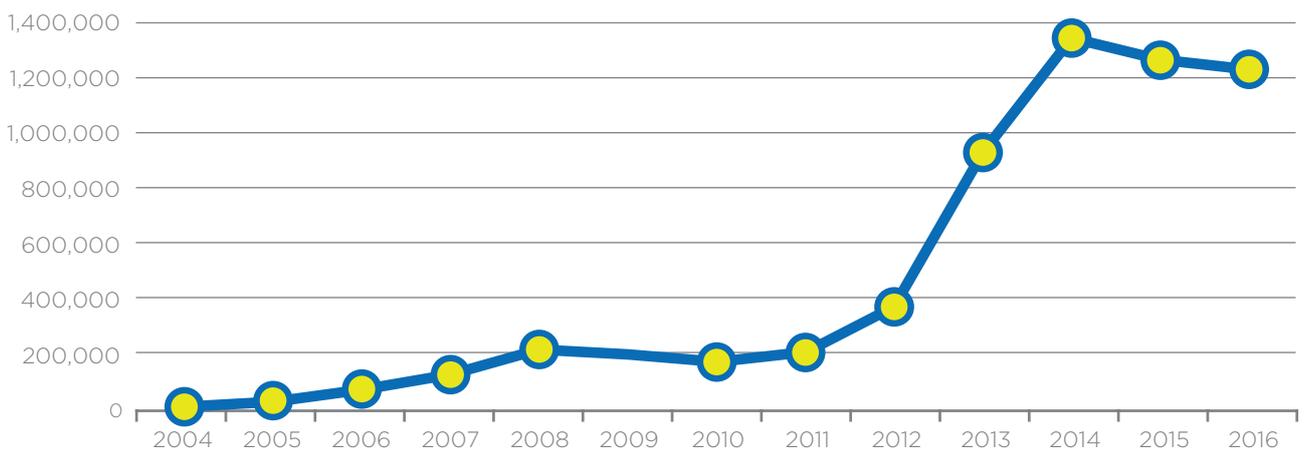
1,234,338
publications
downloaded in 2016.

Top 10 downloads of 2016

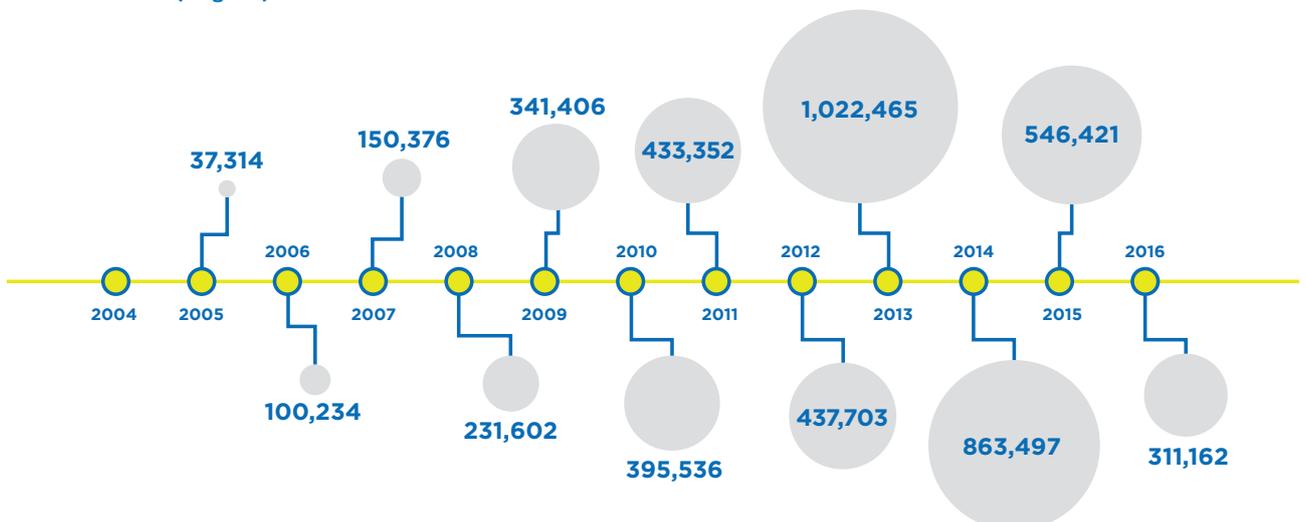


* These data refer to the Portuguese versions of the publications.

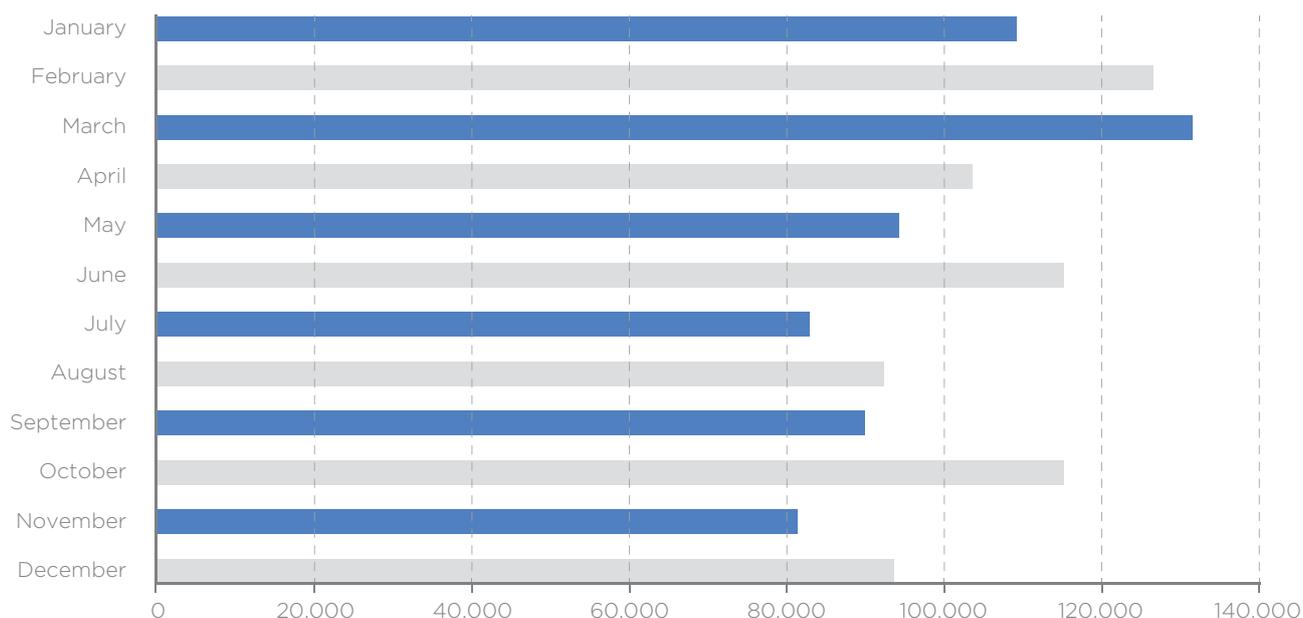
Total number of publications downloaded: 2004-2016



IPC-IG website (English) traffic 2004-2016—number of visits



Total number of publications downloaded in 2016



Projects

Social Protection knowledge-sharing gateway

Name	Social Protection knowledge-sharing gateway (socialprotection.org)
Donor	The Department of Foreign Affairs and Trade of the Government of Australia (DFAT) and the German Corporation for International Development (<i>Gesellschaft für Internationale Zusammenarbeit—GIZ</i>)
Starting date	April 2014
Closing date	October 2018
Partner	Social Protection Inter-Agency Cooperation Board (SPIAC-B)
Main outcome	The gateway facilitates knowledge-sharing, capacity-building and collaboration on social protection policies among governments, research centres, international organisations, non-governmental organisations and other interested parties
Main outputs	<ol style="list-style-type: none"> 1. Project and knowledge management, guaranteeing the healthy growth of the platform 2. Knowledge-sharing and production on social protection, prioritising the facilitation of South-South cooperation 3. Technology and web development are maintained to high standards
Team in 2016	<p>Coordination: Mariana Balboni</p> <p>Alicia Spengler, Amélie Courau, Ariane Alvarenga, Ashleigh Slingsbly, Cecilia Amaral, Denise Marinho dos Santos, Guillemette Martin, Isabela Machado, Raquel Tebaldi, Ricardo de Lacerda Ferreira and Yannick Roulé</p> <p>Interns: Amélie t’Kint de Roodenbeke, Bruno Magalhães, Gabrielle Leite, Jessyca Prado, Maria Fernanda Navarrete, Mihaela Onofras, Sidney Rosendo da Silva and Victorya Almeida</p>

The socialprotection.org online platform celebrated its first anniversary in 2016. The platform’s mission is to be the premier online focal point for knowledge-sharing, capacity-building and collaboration on social protection focused on South-South cooperation. To this end, as a neutral and member-based platform, it hosts content from individuals, bilateral and multilateral cooperation agencies, non-governmental organisations (NGOs), research

centres, government bodies and academia, allowing users and organisations to share information and network with each other.

Socialprotection.org was created in response to a request from the Development Working Group of the G20. In 2012 the IPC-IG took the lead in developing a prototype in consultation with the World Bank Group,

the International Labour Organization (ILO) and leading agencies gathered under the Social Protection Inter-Agency Cooperation Board (SPIAC-B). Following the development of a prototype of the platform in 2012, the Australian Department of Foreign Affairs and Trade (DFAT) greenlighted the project at the end of 2013. As a result, an official agreement between the IPC-IG and DFAT was signed in January 2014, to further develop and launch the prototype. In November 2016 another project was signed with DFAT to develop new features and enhance the platform's activities to expand its outreach and boost engagement. Since December 2015 the German Corporation for International Cooperation (*Gesellschaft für Internationale Zusammenarbeit—GIZ*) has also been funding the platform.

Since its launch, on 12 September 2015, socialprotection.org has seen an impressive growth: it has amassed over 2,300 publications and gathered more than 1,700 members. It has enabled the creation of numerous online communities dedicated to a range of areas of interest, supporting knowledge-sharing and capacity-building in the field of social protection. The platform has also regularly hosted webinars with a wide range of partners, dedicated to topics at the forefront of social protection discussions.

Participation in face-to-face and virtual meetings is part of the platform's knowledge-sharing and outreach strategy. In 2016 the socialprotection.org team participated in and/or contributed to a variety of activities. Among them, it is worth highlighting the presentation at the 8th Annual Global South-South Development Exposition 2016 (GSSD Expo 2016), the 2016 Annual Southern Africa Social Protection Experts Network (SASPEN) Conference, the collaboration for the Asia-Pacific Social Protection Week (APSP 2016), and the 8th SPIAC-B Meeting.

In 2016 the platform's most outstanding results were the following:

- More than 600 new stakeholders, directly or indirectly related to social protection issues, were included in the platform.

- The platform hosts over 2,300 publications, revised and categorised by our knowledge management team. Around 30 per cent of those were uploaded by the members themselves. Prominent topics among the publications shared by the platform are cash transfers, the labour market, health and education.
- A total of 21 webinars were organised in 2016 in collaboration with different partner institutions such as FAO, HelpAge International, WWP, CaLP and OPM, featuring a broad range of panellists. Some webinars were part of a webinar series and have resulted in the creation of corresponding online communities for registrants to connect and share documents following the live event.
- Nineteen new online communities administered by over 15 different institutions were created in 2016 to facilitate the activities of working groups, promote specialised knowledge exchange among policymakers and disseminate information on specific topics.
- The platform distributed 12 editions of its monthly newsletter to 1,500 subscribers.
- Socialprotection.org also launched the second phase of the Ambassador Programme, an online volunteer programme operated via the United Nations Volunteers website, to promote the platform throughout different regions. The ambassadors actively participate in activities related to content mapping and inclusion, knowledge exchange and networking to the platform as well as its promotion and dissemination. In 2016 the programme had 34 ambassadors, representing 24 countries around the world.

Celebrating its first anniversary on 12 September, socialprotection.org released its inaugural Annual Report, which provides a full review of the online platform's content, major accomplishments and activities carried out during its first year.

Facts & figures socialprotection.org (since its launch on 12 September 2015)



Website:
▪ 84,131 visits



Activities:

- 2,311 publications
- 1,721 members
- 24 online communities
- 681 stakeholders
- 24 webinars



Twitter: 853 followers



LinkedIn: 138 members



Facebook: 1,237 likes

Brazil & Africa: fighting poverty and empowering women via South–South cooperation—outcome 1

Name	Brazil & Africa: fighting poverty and empowering women via South–South cooperation—outcome 1: Increased and improved knowledge-sharing and learning in African Low-Income Countries (LICs) on the design and implementation of social development/social protection programmes inspired by relevant Brazilian public policies, experiences and practices, contributing to the overarching goal of poverty eradication
Donor	The United Kingdom Department for International Development (DFID)
Starting date	February 2015
Closing date	June 2017
Partner	Brazilian Cooperation Agency (ABC), Ipea, Brazil's Ministry of Social and Agrarian Development (MDSA), UN Women, UNFPA, UNDP and WFP (Brazil)
Main outcome	To produce knowledge related to social protection and gender issues, aimed at Brazilian and African policymakers and practitioners, and to promote the sharing of knowledge among them, contributing to reduce poverty
Main outputs	<ol style="list-style-type: none"> 1. Compilation of lessons learned from the experiences of the Community of Practice on Cash Transfer Programmes in Africa 2. Knowledge products on Brazilian social protection programmes 3. Mapping study of African policies/programmes inspired by Brazilian social protection experiences, as an exercise to follow up on how knowledge exchange has impacted social protection in Africa 4. Seminar on social protection held in Africa 5. Reports/studies about social protection programmes in Africa, produced to inform Brazilian policymakers and practitioners 6. Support for South–South knowledge exchange visits and other forms of knowledge-sharing between Brazil and Africa on social protection, such as webinars and virtual meetings 7. Compilation of a list of lessons learned and policy needs, with a focus on the empowerment of women and girls, benefiting from the experiences of the African Community of Practice on Cash Transfer Programmes 8. Knowledge products on the gender analysis of Brazilian social protection experiences
Team in 2016	<p>Coordination: Lívia Maria da Costa Nogueira</p> <p>Technical supervision: Fábio Veras, Social Protection Knowledge-Sharing Gateway team, Denise Marinho dos Santos and Mario Gyoeri</p> <p>Intern: Andrea Rodriguez Santos</p>

Over recent decades, social protection has emerged worldwide as a major new focus of efforts to reduce poverty and vulnerability. Since the early 2000s, conditional and unconditional cash transfer programmes have gained significance as key elements of social safety nets throughout Africa.

The United Nations-supported Social Protection Floor Initiative (SPF-I) has helped place social protection as a key component of national poverty and inequality reduction strategies, supporting the realisation of the Millennium Development Goals (MDGs) and influencing the discussion of the Sustainable Development Goals (SDGs) agenda. In this context, Brazil is a long-term supporter of the SPF-I and has contributed its own recent poverty and inequality reduction experiences to the Initiative's pool of best practices.

Against this background, the United Kingdom Department for International Development (DFID) has contracted the IPC-IG to carry out the implementation of outcome 1 of the project 'Brazil & Africa: fighting poverty and empowering women via South–South cooperation'.

Notably, outcome 1 is entitled 'Increased and improved knowledge-sharing and learning in African Low-Income Countries (LICs) on the design and implementation of social development/social protection programmes inspired by relevant Brazilian

Social protection has emerged worldwide as a major new focus of efforts to reduce poverty and vulnerability.

The Centre's expertise has been pivotal to turning the projects' commitments into knowledge products and knowledge-sharing activities.

public policies, experiences and practices, contributing to the overarching goal of poverty eradication'. Divided into eight outputs, it focuses on producing knowledge related to social protection and gender issues, aimed at Brazilian and African policymakers and practitioners, and on promoting the sharing of knowledge among them.

As a global forum for South-South dialogue on innovative development policies, with the mission of promoting policy dialogue and facilitating learning around social policies among developing countries, the Centre's expertise has been pivotal to turning the projects' commitments into knowledge products and knowledge-sharing activities conducted with stakeholders.

In 2016, the Centre delivered the following results under the scope of the project:

- Production of a special edition of the Policy in Focus magazine entitled 'Food and nutrition security: towards the full realisation of human rights', which analyses initiatives carried out in Brazil and in African countries to promote the realisation of the human right to adequate food and nutrition (HRTAFN).
- Production of the study 'Social Protection in Africa: inventory of non-contributory programmes', which mapped and profiled 127 non-contributory programmes from 39 African countries.
- Production and dissemination of 10 One Pagers, four Working Papers and two Policy Research Briefs in multiple languages (English, French, Portuguese and Spanish), including a special publication series produced in partnership with Oxford Policy Management (OPM), the World Bank Group, UNICEF, the Food and Agriculture Organization of the United Nations (FAO) and the Southern Africa Social Protection Experts Network (SASPEN). IPC-IG's publications discussed gender empowerment and social protection, cash transfer tools and strategies, social protection policies and education, social protection and food and nutrition security policies, and the impact of social protection policies, focusing analysis on Brazil and African low-income countries. Studies were written by policymakers and practitioners responsible for policy coordination or experts on the subject.
- Production and dissemination of three Policy Research Briefs in English, Portuguese and French, discussing gender and social protection in Brazil and Africa.
- Participation in the face-to-face meetings of the Africa Community of Practice on Cash and Conditional Cash Transfers, with its Anglophone and Francophone groups in Tanzania and the Republic of the Congo.
- Participation in the 2016 SASPEN conference 'Agenda 2063 and Agenda 2030—Comprehensive Social Protection in the SADC', held in Johannesburg, South Africa, from 18 to 19 October 2016. The IPC-IG presented the keynote address: 'Gender-Sensitive Social Protection Systems in Brazil and Africa: Opportunities for South-South Cooperation'.
- Creation of an online discussion focused on knowledge-sharing among Brazilian policymakers and international agencies working on cooperation projects regarding social protection and food and nutrition security, to discuss common challenges and solutions, and on the identification of interests and information needed regarding social protection and food and nutrition security programmes in African countries. The discussion is hosted by the online platform socialprotection.org.
- Creation of an online discussion focused on the exchange of knowledge between African countries and Brazil about social protection and food security policies and programmes using a gender-sensitive approach and, in particular, to understand what impact has been achieved so far by knowledge-sharing and learning exchange initiatives in these fields, and to identify the demands and expectations of the countries involved. The discussion is hosted by the online platform socialprotection.org.
- Organisation of the virtual meeting 'Brazil & Africa: the gender aspects of social protection', in partnership with the online platform socialprotection.org, which provided an opportunity for social protection policymakers from Africa countries and Brazil to exchange experiences and best practices, and to discuss challenges and recommendations on the gendered aspects of social protection.
- Organisation of the webinar 'Social protection and the empowerment of rural women in Africa', which explored the particularities of social protection interventions targeting the economic empowerment of rural women in the sub-Saharan African context. The webinar was organised in association with the FAO and DFID and hosted on socialprotection.org. This webinar is associated with the online community 'Gender-sensitive social protection', launched by the IPC-IG and the FAO.

Support to the Brazil learning initiative for a World without Poverty (WWP)

Name	Support to the Brazil learning initiative for a World without Poverty (WWP)
Donor	World Bank
Starting date	March 2014
Closing date	April 2018
Partner	Brazil's Ministry of Social and Agrarian Development (MDSA), Ipea and the World Bank
Main outcomes	<ol style="list-style-type: none"> 1. Increase the impact of successful public policy approaches implemented in Brazil 2. Support the discussion on innovative approaches to tackle core issues related to poverty reduction through a network of practitioners 3. Apply a rigorous approach to the development, implementation, monitoring, evaluation and dissemination of innovative policies 4. Facilitate the scaling up and delivery of innovative policies and the dissemination of their results 5. Facilitate knowledge-sharing and learning between Brazil and other countries, including through international technical cooperation initiatives 6. Make use of and leverage existing resources and facilities to mutual advantage and benefit
Main outputs	<ol style="list-style-type: none"> 1. Consolidation and systematisation of knowledge about the Brazilian experience on social welfare implementation and poverty reduction policies 2. Knowledge exchange within Brazil—among professionals and policymakers at national and subnational levels—and with other countries 3. Monitoring and evaluating the implementation of the initiative
Team in 2016	<p>Coordination: Rafael Celso Araújo da Silva</p> <p>Marco Amorim Prates and Marianna Rios</p>

The Brazil learning initiative for a World without Poverty (WWP) aims to gather and share Brazil's experience in fostering development with social inclusion, and to promote knowledge-sharing and the exchange of best practices among international stakeholders in the areas of social protection and poverty reduction.

Launched in 2014, the WWP is the result of a partnership between the United Nations, represented by the IPC-IG, the Government of Brazil, represented by the MDSA and Ipea, and the World Bank. Its genuinely inter-institutional character has enabled the creation of important know-how with regard to management, procurement and operational coordination between the aforementioned institutions, and has enabled the development of the individual and institutional capacities of the members directly and indirectly involved in the project.

In 2016 the WWP team participated in the planning, organisation and/or implementation of the following activities:

- Three webinars in partnership with socialprotection.org: 'Access and dissemination of information of the *Bolsa Família* programme' and 'Tools for intersectoral coordination', held in English, and 'Social protection and the strengthening of family farming', held in French.
- Two case studies on urban and rural productive inclusion, following the Science of Delivery

methodology applied by the World Bank, published in four languages.

- Thirteen new knowledge products about Brazil's social protection system, published in English, Spanish and Portuguese.
- Five videos distributed alongside the case study series, quick questions and informative short videos on social protection topics.
- Launch of five WWP newsletters (numbers 7, 8, 9, 10 and 11), with regular content about Brazilian

Activities developed by the project seek to contribute to the promotion of dialogue on social protection policies, encourage good practices and enhance South–South cooperation.

and international experiences on social protection and poverty reduction policies and programmes. The newsletter ended 2016 with a total of 940 subscribers in Portuguese, English and Spanish.

- Communication activities using social media and news reporting to raise awareness about issues related to poverty reduction and social policies.
- Technical and financial support to the XI International Seminar on Social Policies for Development, in Brasília.
- Technical and financial support to the International Seminar on Database and Information Systems Integration for Public Policy Improvement, in Brasília.
- Support to the publication resulting from the *Prêmio Boas Práticas* (Good Practices Award), conducted by the State of Rio de Janeiro and featuring the best practices of urban productive inclusion led by municipalities.
- Since its creation the WWP has produced 60 exclusive publications on social protection,

following the initiative's editorial criteria and made available in Portuguese, English and Spanish on the project's website.

- About 190,000 downloads of knowledge products since March 2014, registering an annual growth superior to 100% in readership both in 2015 and 2016.
- Finally, to improve its outreach, the WWP is revamping its website to provide a better user experience, with a new design and an efficient content search as well as the inclusion of French among its official languages. Thus, all technical content already produced and to be produced in the future will also be available in French.

These and other activities developed by the project seek to contribute to the promotion of dialogue on social protection policies, encourage good practices and enhance South-South cooperation. To achieve this, once more, the wide range of project partners have been instrumental in collectively influencing the management of social policies and structuring more inclusive social protection systems, contributing to improving development standards.



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Knowledge-sharing activities

The organisation of study visits, policy sessions, seminars, missions and technical meetings is an essential element of the IPC-IG's knowledge-sharing strategy. The Centre's staff participated in or contributed to several activities in 2016.

Participation of IPC-IG staff in national and international events

Gyoeri, Mario, and Tufani, Cláudia. 'Midterm monitoring results for the Implementation of PAA Africa in Ethiopia'. Presented at the International Seminar Connecting Smallholder Farmers to School Feeding for Promoting Local Development. PAA Africa Programme, Awasa, 12-14 January 2016.

Sawyer, Diana, and Arruda, Pedro. "Framework of indicator for monitoring urban infrastructure policies and inclusive development of Brazilian cities". Presented at the workshop Building a framework of indicators for monitoring urban infrastructure policies and inclusive development in Brazil. Brazilian Ministry of Cities, Brasília, 26 January 2016.

Nogueira, Livia Maria da Costa. "Annual Progress Report on the implementation of the Outcomes 1 and 2". Presented at the Technical meeting for the project Brazil & Africa: Fighting Poverty and Empowering Women via South-South Cooperation. The United Kingdom Department for International Development (DFID) in Brazil, Brasília, 25 February 2016.

Gyoeri, Mario, and Tufani, Cláudia. "Preliminary results of the Purchase from Africans for Africa (PAA Africa) Programme's monitoring activities". Presented at the technical on PAA Africa Programme with the Coordination-General of the International Actions for the Fight Against Hunger (CGFome), from the Brazilian Ministry of Foreign Affairs, United Kingdom Department for International Development (DFID) in Brazil and Embassies of Senegal, Malawi and Mozambique. CGFome and IPC-IG, Brasília, 26 February 2016.

Arruda, Pedro. "An agenda for monitoring and evaluation of urban policies for the enhancement of its inducing effects of inclusive growth". Presented at the Technical meeting for the Habitat III conference. Brazilian Ministry of Cities, São Paulo, 29 February-1 March 2016.

Sawyer, Diana. Opening remarks. International Seminar on Environmental Licensing and Territorial Governance. Institute for Applied Economic Research (Ipea), Brasília, 14-15 March 2016.

Paiva, Luis Henrique. Keynote speech. Webinar Sharing Knowledge on Social Development Policies and the Brazilian Experience. Brazil Learning Initiative for a World Without Poverty (WWP), Brasília, 15 March 2016.

Paiva, Luis Henrique. Discussant at the Learning locally - Sharing globally: Social Protection Solutions Session. Presented at the Third High-Level Meeting on Country-led Knowledge-Sharing: Knowledge-Sharing to Accelerate Development Results. World Bank Group and South Korea's Ministry of Finance, Washington DC, 30-31 March 2016.

Veras, Fábio. Discussant at the workshop Overviews from the Transfer Project—Building the big picture: Overview of cross-country evidence to date—what we know and what we don't know, from large-scale national programming in SSA. Fifth Transfer Project Research Workshop Evaluating National Integrated Cash Transfer Programmes. The United Nations Children's Fund (UNICEF), and the Food and Agriculture Organization of the United Nations (FAO) Ethiopia, Addis Ababa, 6-9 April 2016.

Paiva, Luis Henrique. Moderator of the opening lecture on social protection. International Seminar on Integration of Databases and Information Systems for the Improvement of Public Policy. Brazilian Ministry of Social Development and Fight Against Hunger (MDS), Brasília, 5-6 April 2016.

Osorio, Rafael. Moderator of the panel Successful international experiences of integration of administrative records and information systems. International Seminar on Integration of Databases and Information Systems for the Improvement of Public Policy. Brazilian Ministry of Social Development and Fight Against Hunger (MDS), Brasília, 5-6 April 2016.

Paiva, Luis Henrique. "Overview of the *Bolsa Família* Programme". Presented at the technical meeting on social protection and public policies with representatives of the Ministry of Federal Affairs and Local Development (MOFALD) of the Government of Nepal, the United Nations Children's Fund (UNICEF) Nepal and the United Kingdom Department for International Development (DFID). UNICEF, Brasília, 6 April 2016.

Spengler, Alicia. "The socialprotection.org platform". Presented at the technical meeting on social protection and public policies with representatives of the Ministry of Federal Affairs and Local Development (MOFALD) of the Government of Nepal, the United Nations Children's Fund (UNICEF) Nepal and the United Kingdom Department for International Development (DFID). UNICEF, Brasília, 6 April 2016.

Orair, Rodrigo. 'Fiscal System in Brazil'. Presented at the webinar on fiscal policy as a mechanism to combat inequality: analysis in Brazil and Guatemala". The Inter-American Social Protection Network (IASPN) and socialprotection.org, Brasília, 12 April 2016.

Osorio, Rafael. "Universalisation of literacy in Maceió". Presented at the Third Back to School Seminar. Maceió Municipal Secretariat of Education, Maceió, 18-20 April 2016.

Veras, Fábio. Resource person at the Meeting of the SPIAC-B Informal Working Group on Social Protection Capacity-Strengthening. Social Protection Inter-Agency Cooperation Board (SPIAC-B), Turin, 26-27 April 2016.

Gyoeri, Mario. "Methodology and first results from the PAA Africa midterm evaluation for Ethiopia, Malawi, Mozambique, Niger and Senegal". Presented at the International Seminar: Strengthening Local Food Systems for Inclusive Growth: Scaling up Purchase from Africans for Africa (PAA Africa). The Food and Agriculture Organization of the United Nations (FAO) and the United Nations World Food Programme (WFP), Rome, 2-4 May 2016.

Veras, Fábio. "Methodology for the process evaluation of the PAA programme in Malawi and Senegal". Presented at the International Seminar: Strengthening Local Food Systems for Inclusive Growth: Scaling up Purchase from Africans for Africa (PAA Africa). The Food and Agriculture Organization of the United Nations (FAO) and the United Nations World Food Programme (WFP), Rome, 2-4 May 2016.

Miranda, Ana Carla. Resource person at the International Seminar: Strengthening Local Food Systems for Inclusive Growth: Scaling up Purchase from Africans for Africa (PAA Africa). The Food and Agriculture Organization of the United Nations (FAO) and the United Nations World Food Programme (WFP), Rome, 2-4 May 2016.

Osorio, Rafael, and Slingsby, Ashleigh. Resource people at the Face-to-Face Meeting of the Anglophone Group of the Africa Community of Practice on Cash and Conditional Cash Transfers. World Bank Group and United Nations Children's Fund (UNICEF), Arusha, 16-20 May 2016.

Gyoeri, Mario, and Tebaldi, Raquel. Resource people at the Face-to-Face Meeting of the Francophone Group of the Africa Community of Practice on Cash and Conditional Cash Transfers, World Bank Group and United Nations Children's Fund (UNICEF), Brazzaville, 16-21 May 2016.

Arruda, Pedro. 'The Role of Social Transfers and Rural Development Policies for Brazil's Smallholding Farmers: An Assessment based on Flagship Policies'. Presented at the Global Conference on Prosperity, Equality and Sustainability: Perspective and Policies for a Better World. Institute for Human Development and the World Bank Group, New Delhi, 1-3 June 2016.

Veras, Fábio. 'Cash Transfers Worldwide: Achievements and Challenges'. Presented at the Conference Celebrating the First Year of Achievement of the Takaful and Karama Programmes. Government of Egypt, Cairo, 28 May 2016.

Sawyer, Diana. Keynote speech. 'Introduction to Impact Evaluation Design and Techniques of evaluation of M&E of Public Policies'. Presented at the Second International Fund for Agricultural Development (IFAD) Workshop on Monitoring and Evaluation. IFAD, Teresina, 11 July 2016.

Veras, Fábio. 'Cash Transfers and Social Protection: Challenges and Opportunities'. Presented at the Cash Transfers and Social Protection Seminar. Ministry of Social Development of the Oriental Republic of Uruguay, Economic and Social Commission for Latin America and Caribbean (ECLAC) and the University of the Republic (Udelar), Montevideo, 13-14 July 2016.

Veras, Fábio. 'Conditional Cash Transfers in Latin America: Achievements and Challenges'. Presented at the International Workshop on Conditional Cash Transfer Programmes (CCTs) in the Arab Region. United Nations Economic and Social Commission for Western Asia (ESCWA), Beirut, 19-20 July 2016.

knowledge-sharing activities

Slingsby, Ashleigh. Resource person at the Asia-Pacific Social Protection Week (APSP 2016). Asian Development Bank (ADB), Manila, 1-5 August 2016.

Osorio, Rafael. 'Universalisation of literacy in Maceió: subsidies for public policy'. Presented at the seminar 'Addressing illiteracy in Maceió'. Maceió Municipal Secretariat of Education, Maceió, 24 August 2016.

Sawyer, Diana. Coordinator of the Roundtable 50 years of Cedeplar, 55 years of BDMG: planning and development of the State of Minas Gerais. Presented at the XVII Seminar on the Economy of the State of Minas Gerais. Centre for Development and Regional Planning of the Federal University of Minas Gerais (CEDEPLAR/UFMG), Diamantina, 29 August to 2 September 2016.

Balboni, Mariana. Resource person at the High-level launch of the Global Partnership for Universal Social Protection. World Bank Group and International Labour Organization, United Nations headquarters New York, 21 September 2016.

Balboni, Mariana. "Achievements of the first year of socialprotection.org". Presented at the Eighth Social Protection SPIAC-B Meeting. Social Protection Inter-Agency Cooperation Board (SPIAC-B), New York, 22 September 2016.

Paiva, Luis Henrique. 'Evidence on the contribution of conditional cash transfers to human capital: scope and limitations'. Presented at the International Symposium on Conditional Transfer Programmes. Government of the Republic of Mexico and the World Bank Group, Mexico City, 28-30 September 2016.

Veras, Fábio. 'Graduation schemes? What does the evidence tell us?' Presented at the International Symposium on Conditional Transfer Programmes. Government of the Republic of Mexico and the World Bank Group, Mexico City, 28-30 September 2016.

Osorio, Rafael. Resource person at the Seminar on Global Goals and Social Protection. The Netherlands Ministry of Foreign Affairs, Include Knowledge Platform and the United Nations Children's Fund (UNICEF) Nederland, The Hague, 29 September 2016.

Osorio, Rafael. Moderator at the Seminar: How to make development policies in Africa more inclusive? A research-policy dialogue. Presented at the Leiden University. Include Knowledge Platform, Leiden, 30 September 2016.

Sawyer, Diana. Resource person at the Dialogue Session on the 2016 Human Development Report. UNDP's Regional Centre for Latin America and the Caribbean and UNDP's Human Development Report Office, Panama City, 30 September 2016.

Veras, Fábio. Resource person at the Experts' Meeting on Social Protection Assessment Tools and Methodologies. Organisation for Economic Co-operation and Development (OECD), Paris, 13-14 October 2016.

Balboni, Mariana. Resource person at the Experts' Meeting on Social Protection Assessment Tools and Methodologies. Organisation for Economic Co-operation and Development (OECD), Paris, 13-14 October 2016

Miranda, Ana Carla. 'PAA Africa Phase II: final monitoring results'. Presented at the Committee on World Food Security (CFS). Food and Agriculture Organization of the United Nations (FAO), Rome, 17-21 October 2016.

Sawyer, Diana. Coordinator and discussant at the thematic session Challenges of Education age-grade distortion and repetition. Presented at the XX National Congress of Population Studies/ABEP and VII Congress of the ALAP. Brazilian Association of Population Studies (ABEP) and Latin American Population Association (ALAP), Foz do Iguaçu, 17-22 October 2016.

Sawyer, Diana. Coordinator and discussant at the thematic session Methodological aspects of demographic estimates and projections in Latin America II. Presented at the XX National Congress of Population Studies/ABEP and VII Congress of the ALAP. Brazilian Association of Population Studies (ABEP) and Latin American Population Association (ALAP), Foz do Iguaçu, 17-22 October 2016.

Gyoeri, Mario. 'Linking agricultural support programmes to social protection initiatives—Monitoring and Evaluation results of PAA Africa'. Presented at the International Conference on Comprehensive Social Protection in the SADC. Southern African Social Protection Experts Network (SASPEN) and the Friedrich-Ebert Foundation (FES), Johannesburg, 18-19 October 2016.

Tebaldi, Raquel. 'Gender-sensitive social protection systems in Brazil and Africa: opportunities for South-South Cooperation'. Presented at the International Conference on Comprehensive Social Protection in the SADC. Southern African Social Protection Experts Network (SASPEN) and the Friedrich-Ebert Foundation (FES), Johannesburg, 18-19 October 2016.

Balboni, Mariana. 'Strengthening the Institutional Capacities of African Governments for Monitoring the SDGs through SSC'. Presented at the Eighth Annual Global South-South Development Exposition 2016 (GSSD Expo 2016). United Nations Office for South-South Cooperation (UNOSSC), Dubai, 31 October to 3 November 2016.

Sawyer, Diana. Resource person at the Seminar Improving the Impact of Development Projects in sub-Saharan Africa through Increased UK-Brazil Cooperation and Partnerships. United Kingdom Embassy in Brazil, Wilton Park and Alexandre Gusmão Foundation, Brasília, 17-18 November 2016.

Sawyer, Diana. Opening remarks. Launch of the book *Mudanças no Código Florestal brasileiro: desafios para a implementação da nova lei*. Institute for Applied Economic Research (Ipea) and IPC-IG, Brasília, 17 November 2016.

Sawyer, Diana. Keynote speech. 'Background papers for COSOP and monitoring and evaluating the results and impacts'. Presented at the workshop on the International Fund for Agricultural Development (IFAD) project in Brazil. IFAD, Teresina, 21 November 2016.

Gyoeri, Mario. 'Tunisia on the way to a comprehensive social protection system—the case for a universal child allowance'. Presented at the conference New Social Contract for Middle East and North Africa (MENA) Countries: Experiences from Development and Social Policies. German Development Institute (*Deutsches Institut für Entwicklungspolitik*—DIE) and Institute for Policy Research (IPR) of the University of Bath, Bonn, 5-6 December 2016.

Osorio, Rafael. Panelist and discussant at the National Conference of Producers and Users of Statistical, Geographical and Environmental Information (Infoplan), Brazilian Institute of Geography and Statistics (IBGE), Rio de Janeiro, 5-9 December 2016.

Gyoeri, Mario. 'The PAA Africa monitoring system & methodology'; 'The PAA Africa evaluation system & methodology'. Presented at the PAA Africa Monitoring and Evaluation Workshop. Food and Agriculture Organization of the United Nations (FAO) and the United Nations World Food Programme (WFP), Rome, 19-21 December 2016.

Miranda, Ana Carla. 'Final monitoring results of PAA Africa'. Presented at the PAA Africa Monitoring and Evaluation Workshop. Food and Agriculture Organization of the United Nations (FAO) and the United Nations World Food Programme (WFP), Rome, 19-21 December 2016.

Missions

IPC-IG/FAO/WFP. Mission to Senegal. Mario Gyoeri travelled to Kédougou and Dakar on 1-19 February 2016 as part of a joint mission by the World Food Programme (WFP), the Food and Agriculture Organization of the United Nations (FAO) and the IPC-IG to work on the monitoring and evaluation of the PAA Africa programme, undertake field research and meet with policymakers.

IPC-IG/UNDP. Mission to Maceió. Rafael Osorio travelled to Maceió, capital of the Brazilian state of Alagoas, on 3 March 2016, to present the results of the project 'Increasing Literacy Rates in Maceió', conducted in partnership with the Maceió Municipal Bureau of Education and UNDP Brazil.

IPC-IG/FAO/WFP. Mission to Malawi. Ana Carla Miranda travelled to Lilongwe, from 6 to 18 March 2016, as part of a joint mission between the WFP, the FAO and the IPC-IG to work on the monitoring and data collection of the PAA Africa project in the country, undertake field visits, conduct focus group discussions in the programme's districts of implementation and meet with partners and government officials.

IPC-IG/UNDP. Mission from Morocco's National Human Development Observatory (*Observatoire National du Développement Humain*—ONDH), Brasília, 12 May 2016. The Centre received a delegation for a talk on public policies for human development and inclusive growth. Diana Sawyer presented the Centre's work, particularly in monitoring and evaluation of projects. Pedro Arruda and Mario Gyoeri also participated in the meeting.

knowledge-sharing activities

IPC-IG/UNDP. Mission to Mozambique. Fábio Veras, Livia Maria da Costa Nogueira and Mario Gyoeri travelled to Maputo from 13 June to 1 July 2016 to deliver the first and second modules of the first phase of a training course in monitoring and evaluation systems for social policies at the *Universidade Eduardo Mondlane* (UEM). The course is the result of an ongoing partnership between the Centre and the UEM's Centre for Policy Analysis (*Centro de Análise de Políticas-CAP*) and is part of Outcome 2 of the project 'Brazil & Africa: Fighting Poverty and Empowering Women via South-South Cooperation', implemented by the IPC-IG.

IPC-IG/UNDP. Mission from the United Nations Office for South-South Cooperation (UNOSSC), Brasília, 22 June 2016. The Centre received the UNOSSC Director, Jorge Chediek, and his delegation. Diana Sawyer provided a detailed presentation about the Centre's areas of work, notably monitoring and evaluation. The two organisations discussed opportunities for joint knowledge production and social protection initiatives.

IPC-IG/UNDP. Mission from the international cooperation officials from the Ministries of Economy and Foreign Affairs of Costa Rica, Guinea, Haiti, Samoa, São Tomé and Príncipe, Sudan, Thailand and the Brazilian Cooperation Agency (ABC), Brasília, 23 June 2016. Diana Sawyer presented the Centre's work.

BRAZILIAN COOPERATION AGENCY (ABC) AND INSTITUTE FOR APPLIED ECONOMIC RESEARCH (IPEA). Mission to Cabo Verde. Rafael Osorio travelled to Praia, from 15 to 23 July 2016 as part of a joint mission organised by ABC and Ipea. The Centre, together with researchers from Ipea, and in partnership with the Government of Cabo Verde and UNDP Cabo Verde, prepared a report that provides a detailed assessment of the country's fiscal capacity and institutional and social vulnerabilities.

IPC-IG/UNDP. Mission to Mozambique. Fábio Veras, Livia Maria da Costa Nogueira, Mario Gyoeri and Antonio Claret Filho travelled to Maputo from 9 to 12 August 2016 to deliver the second and final phase of the training course in monitoring and evaluation systems for social policies, developed in partnership with the *Universidade Eduardo Mondlane* (UEM).

IPC-IG/UNDP. Mission to Malawi and Zambia. Pedro Arruda travelled to Lilongwe and Lusaka from 4 to 11 September 2016 as part of a study on the HIV-inclusiveness of social protection systems in both countries. This study intends to document and assess which cash transfer-related policy designs can potentially lead to enhanced reach and improved coverage of HIV-infected and -affected households, among other issues. During his stay, Mr. Arruda met with key social assistance and health stakeholders, ranging from civil society to local and central government representatives, donors and international organisations.

IPC-IG/UNDP. Mission from Development Pathways. Brasília, 19 September 2016. Rafael Osorio explained the Brazilian social protection programmes for people with disabilities, during a meeting with researchers Rasmus Schjoedt and Lorraine Wapling.

IPC-IG/UNDP. Mission to Zimbabwe. Pedro Arruda travelled to Harare, Zvimba, Bindura and Chinhoyi from 17 to 21 October 2016 to conduct interviews and participate in field missions as part of an ongoing study on HIV-inclusive aspects of social protection systems in Malawi, Mozambique, Zambia and Zimbabwe. Mr. Arruda also participated in meetings with government officials from the National AIDS Council, the Ministry of Public Service, Labour and Social Welfare, the Ministry of Health and Child Care, and several specialists from UNICEF and different civil society organisations.

IPC-IG/UNDP. Mission to Angola. Luis Henrique Paiva travelled to Luanda on 21 October 2016 to participate as a lecturer in a course aiming to train officials directly linked to social support services in Angola. The course is part of IPC-IG's capacity-strengthening projects.

IPC-IG/UNDP. Mission to Mozambique. Mario Gyoeri travelled to Maputo and Manica from 20 to 27 October 2016 as part of the preparation of a new research project that the Centre will develop in partnership with the Mozambican WFP Country Office, on the impact evaluation and the programme monitoring of an innovative social and behaviour change communication campaign in the province of Manica. The mission's main objective was to train a team of 14 census-takers for baseline data collection and to test the baseline survey questionnaire in the field.

IPC-IG/UNDP. Mission to Mozambique. Pedro Arruda travelled to Maputo from 21 to 25 November 2016 to conduct interviews as inputs for his ongoing study on HIV-inclusive aspects of African social protection systems, and to attend a meeting with government representatives and UN stakeholders.

IPC-IG/UNDP. Mission to Rio de Janeiro. Diana Sawyer and Anna Carolina Machado travelled to Rio de Janeiro on 1 December 2016 to meet with officials from Rio de Janeiro's Municipal Secretariat of Sports and Leisure and present the final study 'Children at Olympic Villages'. The study was based on interviews and database analysis conducted in four community sport centres in Rio de Janeiro, and was developed in partnership with Nike, between June and November 2016.

IPC-IG/UNDP. Mission to Mozambique. Fábio Veras travelled to Maputo from 1 to 2 December 2016 to discuss with representatives of the Mozambican Ministry of Gender, Children and Social Action (MGCAS) and the National Institute for Social Action (INAS) the methodology and the topics to be covered by a one-week course that the Centre will deliver on monitoring and evaluation for social protection systems in 2017.

IPC-IG/UNDP AND BRAZILIAN COOPERATION AGENCY (ABC). Mission from the Government of Honduras, Brasília, 12 December 2016. The Centre received a visit from a Honduran delegation to discuss working partnerships and foster capacity-building, mainly on monitoring and evaluation of social protection programmes, among other initiatives.

Events organised by the IPC-IG

IPC-IG/UNDP. Uganda social protection study tour. The Centre hosted a study tour for 11 officials from the Government of the Republic of Uganda in Brasília from 22 to 26 February 2016. The objective of the visit was to prepare the group to effectively lead and promote the coordination of social protection interventions in Uganda, under the new National Social Protection Policy (NSPP). It included a presentation delivered by researchers from the IPC-IG, Ipea and the Brazilian Ministry of Social Development and Fight against Hunger (MDS), and field visits to a Social Assistance Reference Centre (CRAS) and a Specialised Social Assistance Reference Centre (CREAS).

IPC-IG/UNDP AND INTERNATIONAL FUND FOR AGRICULTURAL DEVELOPMENT (IFAD) BRAZIL. Launch of IFAD's strategy for Brazil 2016–2021 and of a series of studies on rural poverty, Brasília, 24 May 2016.

IPC-IG/UNDP. Virtual meeting 'Brazil & Africa: Gender Aspects of Social Protection', Brasília, 9 June 2016. Luis Henrique Paiva opened the meeting by providing quantitative, gender-orientated insights into the *Bolsa Família* programme. The virtual meeting gathered 24 participants from Brazil, 10 African countries, and the UK, and was organised as part of Outcome 1 of the project 'Brazil & Africa: Fighting Poverty and Empowering Women via South-South Cooperation', implemented by the IPC-IG.

Opinion pieces and interviews

Osorio, Rafael. '*O Bolsa Família está inchado?*'. Correio Braziliense newspaper, 11 May 2016. Opinion piece.

Paiva, Luis Henrique. '*Vamos aprimorar o Bolsa Família*'. Valor Econômico newspaper, 31 May 2016. Opinion piece.

Paiva, Luis Henrique. '*Benefício social influencia a decisão de trabalhar?*'. Valor Econômico newspaper, 23 August 2016. Opinion piece.

Paiva, Luis Henrique. '*Contra a retórica antirreforma*'. Valor Econômico newspaper, 21 December 2016. Opinion piece.

Osorio, Rafael. '*Menos dinheiro para programas sociais*'. By Ciara Carvalho. Jornal do Commercio newspaper, Recife, 1 September 2016.

Claret Filho, Antonio. '*Renda dos beneficiários do Bolsa Família terá nova fiscalização*'. By Pollyanna Brêtas. Extra newspaper, Rio de Janeiro, 16 October 2016.

Orair, Rodrigo. '*PEC do teto dos gastos é radical demais e teria outras alternativas*'. By Marina Ogawa. Jovem Pan News website, São Paulo, 22 November 2016.

Orair, Rodrigo. '*Discussão sobre déficit na Previdência é antiga*'. By Flavia Benfica. Correio do Povo newspaper, Porto Alegre, 17 December 2016.



Capacity-strengthening

The IPC-IG's work aims to provide and facilitate the collaborative construction of capacity-strengthening activities and flows of knowledge among countries of the South. Our efforts target policymakers and experts in institutions at both national and local levels. The following

projects were tailored to meet each country's demands for enhanced institutional capacity in different areas, such as the design and implementation of monitoring and evaluation projects as well as technical assistance in the impact evaluation of social protection programmes.

Projects

'Brazil & Africa: fighting poverty and empowering women via South-South cooperation' – outcome 2

Name	Brazil & Africa: fighting poverty and empowering women via South-South cooperation – outcome 2: Improved monitoring and evaluation of social policies in Mozambique
Donor	The United Kingdom Department for International Development (DFID)
Starting date	August 2015
Closing date	August 2016
Partners	<i>Centro de Análise de Políticas (CAP)–Faculdade de Letras e Ciências Sociais (FLCS)–Universidade Eduardo Mondlane (UEM)</i>
Main outcome	Strength monitoring and evaluation capacities in Mozambique
Main outputs	1. Design a course in monitoring and evaluation, oriented towards academics and policymakers in Mozambique 2. Carry out a course in monitoring and evaluation, targeting academics and policymakers in Mozambique
Team in 2016	Coordination: Lívia Maria da Costa Nogueira Diana Sawyer, Fábio Veras, Antonio Claret Filho, Mario Gyoeri and Mariana Hoffmann

Under the scope of the project 'Brazil & Africa: fighting poverty and empowering women via South-South cooperation', and aligned with the Centre's expertise in capacity-strengthening, the IPC-IG was responsible for designing and implementing Outcome 2, entitled 'Improved monitoring and evaluation of social policies in

Mozambique', aiming to strengthen national capacities in this African country.

To this end, an IPC-IG team travelled to the Mozambican capital, Maputo, between June and August 2016 to deliver the first and second phases of the training course

in monitoring and evaluation (M&E) systems for social policies at the *Universidade* Eduardo Mondlane (UEM), oriented towards academics and policymakers in the country and focused on the local reality of students. The course is the result of an ongoing partnership between the Centre and the UEM's Centre of Policy Analysis (*Centro de Análise de Políticas—CAP*).

The course was tailored to the Mozambican context, based on the findings of an M&E needs assessment carried out by an expert from the Centre during a mission to Maputo in 2015. Throughout the course, students discussed key public policy issues, such as: the public policy cycle; the logical framework approach and its use in M&E; the importance of data collection and information-gathering systems for M&E; and planning for policymakers. A wide range of impact evaluation methods were also discussed. The course also delves into current topics and views on the international agenda of M&E. The student body consisted of a gender-balanced class of 31 individuals from different government agencies, international organisations and civil society. Also attending the course were officials from the Mozambican

Ministry of Finance, Ministry of Justice, Ministry of Gender, Children and Social Action (MGCAS), as well as the National Institute for Social Action (INAS) and the National Institute for Social Security (INSS), among others.

During the second phase of the training course in August, Antonio Claret Filho delivered the inaugural class about the *Renda Melhor* programme, a conditional cash transfer scheme created by the Brazilian state of Rio de Janeiro. Claret Filho worked as the state's Social Assistance and Human Rights Secretary, and shared with students his experience in designing, implementing and monitoring the programme. During this phase, students also presented their studies regarding Mozambican initiatives in M&E.

As a follow-up to the training course, the Centre created an online community in Portuguese on the socialprotection.org platform, entitled '*Curso Monitoria e Avaliação—CAP Universidade Eduardo Mondlane/IPC-IG*', for participants to share information and clarify any doubts about the course.

Design and implementation of a training course on social protection in Luanda, Angola

Name	Design and implementation of a training course on social protection in Luanda, Angola
Donor	UNICEF Angola Country Office
Starting date	June 2016
Closing date	February 2017
Partners	Catholic University of Angola (<i>Universidade Católica de Angola—UCAM</i>)
Main outcome	Implement the training course on social protection in Luanda and review the documents related to the SIMSAP project, support the Government of Angola to improve its national social assistance policy and legislative framework, and assist with its implementation
Main output	Training course
Team in 2016	Fábio Veras and Luis Henrique Paiva

This IPC-IG activity is part of a larger initiative conducted by UNICEF Angola and the Government of Angola and financed by the European Union: the SIMSAP project (supporting the Government of Angola to improve its national social assistance policy and legislative framework, and assist with its implementation). The IPC-IG contributes through capacity-strengthening with a course entitled 'Social Protection—Fundamentals and Prospects', aimed at an audience of graduate civil servants from the Ministry of Social Assistance and Reintegration (MINARS) and the Ministry of Finance (MINFIN), as well as researchers from the Catholic University of Angola (UCAN).

The IPC-IG designed and delivered this one-week training course in Luanda during the week of 26 October for around 30 participants from MINARS, MINFIN and UCAN. Some of the members of this initial group also enrolled in extra activities that were conducted using the socialprotection.org platform.

The IPC-IG contributes through capacity-strengthening with a course entitled 'Social Protection—Fundamentals and Prospects'.



Shawn Harquail | goe.gj/OH/NW2a

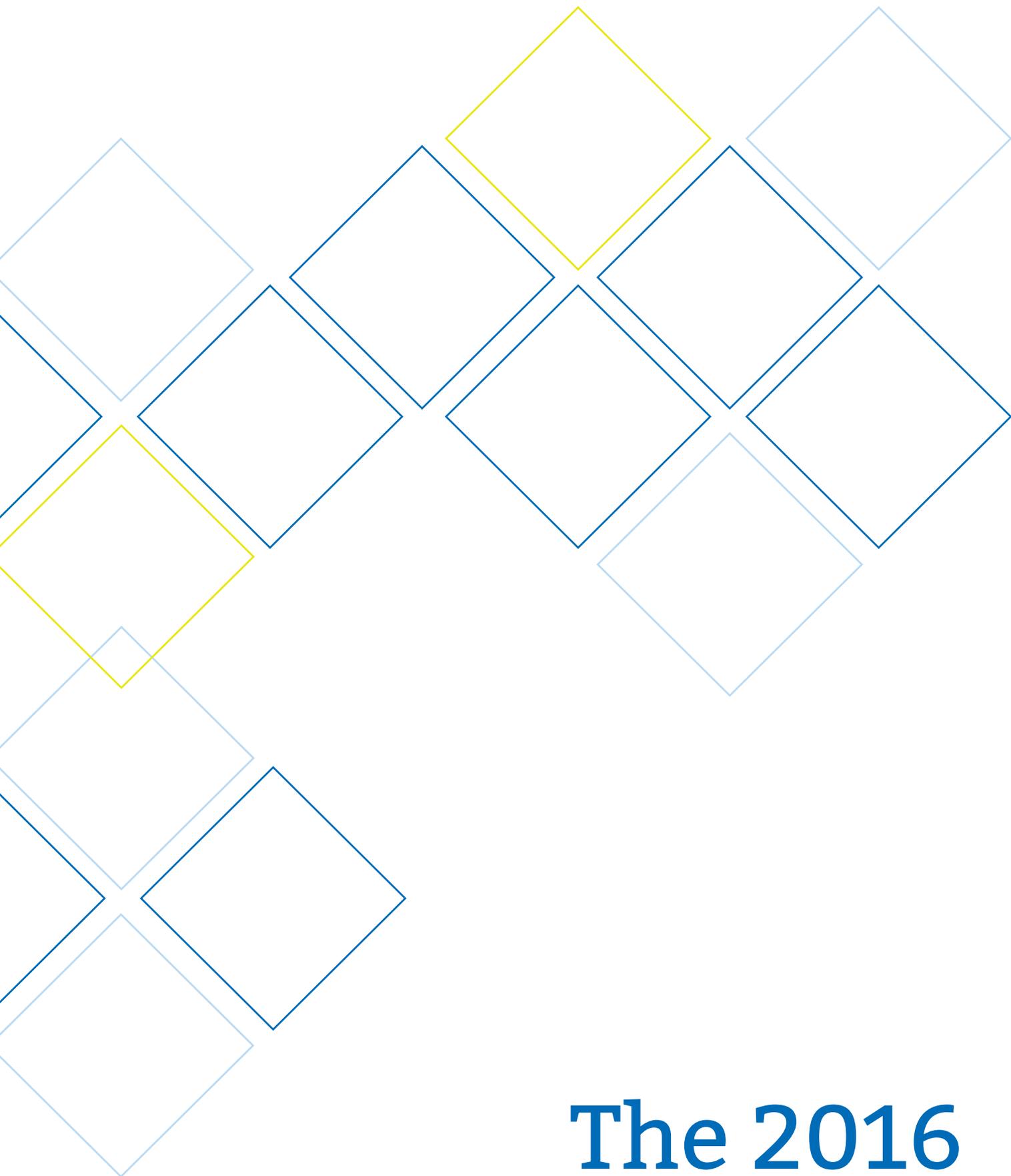
Course on monitoring and evaluation in Mozambique

Name	Course on monitoring and evaluation in Mozambique
Donor	Organisation for Economic Co-operation and Development (OECD)
Starting date	December 2016
Closing date	April 2017
Partners	Mozambique's Ministry of Gender, Children and Social Action (MGCAS), Institute for Social Action (INAS) and National Institute for Statistics (INE)
Main outcome	Design and implement a course (in Portuguese) on monitoring and evaluation arrangements for social protection systems in Mozambique
Main outputs	<ol style="list-style-type: none"> 1. Inception mission for the course coordinator in Maputo 2. Preparation of course content and uploading it to the socialprotection.org platform 3. Elaboration of a final report of the mission 4. Implementation of the course in Portuguese in Maputo
Team in 2016	Coordination: Fábio Veras Diana Sawyer, Livia Maria da Costa Nogueira, Letícia Bartholo, Antonio Claret Filho and Mario Gyoeri

As part of its capacity-strengthening work, the Centre will design and implement a tailor-made course in monitoring and evaluation (M&E) in the social protection sector for headquarters and provincial officials of Mozambique's Ministry of Gender, Children and Social Action (MGCAS) and of the Institute for Social Action (INAS). The course aims to provide a solid understanding of M&E practices for the social protection sector, allowing participants to translate knowledge and concepts into practice through exercises and case studies which relate to existing or planned social protection schemes in Mozambique.

The scope of the project includes a three-day inception mission for the course coordinator, Fábio Veras, in Maputo, the preparation of course content and subsequently uploading it to the socialprotection.org online platform, and the elaboration of a final report of the mission. The course is scheduled to be held from 27 February to 3 March 2017 in Maputo, Mozambique, and will be carried out in partnership with the Organisation for Economic Co-operation and Development (OECD) as part of the European Union Social Protection Systems Programme (EU-SPS).





The 2016 IPC-IG team

Photos by: IPC-IG, David Magalhães (Ipea) and personal archive.



Niky Fabiancic

Niky has been the Resident Coordinator of the United Nations System and the Resident Representative of the United Nations Development Programme (UNDP) in Brazil since October 2015 and is the Director of the IPC-IG. An Argentinian national, Niky Fabiancic holds a Master's degree in Computer Science and Telecommunications from Brooklyn Polytechnic University, New York, and a Bachelor's degree in Electrical and Electronic Engineering from the University of Mendoza, Argentina. During his 30-year career with the United Nations, Niky Fabiancic has held such positions as: Resident Coordinator of the United Nations System and Resident Representative of the UNDP in Venezuela; Deputy Administrative Assistant and Deputy Regional Director for the Latin America and Caribbean region of the UNDP in New York; Resident Coordinator of the United Nations System and Resident Representative of the UNDP in the Dominican Republic; Deputy Resident Representative of the UNDP in Venezuela; Chief of Staff to the Director of the Development Group in New York; and Information Management Director for the UNDP Information Management Service Department.

Diana Oya Sawyer

Diana holds a Doctor of Science degree in Population Sciences from Harvard University, USA (1980). She has been working as a Senior Researcher and Research Coordinator at the IPC-IG since 2009, after she left her position of Director of the Department of Evaluation and Monitoring of the Ministry of Social Development and Fight against Hunger (SAGI-MDS). Some highlights of her academic career include: Adjunct Professor at the Center for Latin American Studies, University of Florida, Gainesville (1981); Visiting Researcher at the Yale University School of Medicine (1990-91) and at the Office of Population Studies, Princeton University, USA (1995-96). Diana joined the Federal University of Minas Gerais (UFMG), Brazil, as an Associate Professor in 1978, where she spent the majority of her career until retiring as a Full Professor in 2007. She now holds the title of Professor Emeritus from the same institution. Her areas of expertise are: demographic analysis, population and public policies, design and implementation of integrated monitoring and evaluation systems for social programmes, as well as methodologies for quantitative impact evaluation and poverty and vulnerability studies.



Fábio Veras Soares

Fábio holds a PhD from University College London (2004), as well as a Master's degree in Economics from the University of São Paulo (1999) and a BA in Economics from the University of Brasília (1993). He is currently the Communications, Publication and Research Coordinator of the IPC-IG (UNDP). He is on leave from Ipea, Brasília. He has worked on the impact evaluation of cash transfers and other social programmes in countries such as Brazil, Mozambique, Paraguay and Yemen. He has had his work published in the *Journal of Development Effectiveness and the Latin American Research Review*, and has written book chapters on the comparative analysis of cash transfer programmes. He has numerous publications on impact evaluation of cash transfers and social protection programmes, public policies and labour economics.

Rafael Guerreiro Osorio

Rafael holds a BA with Honours in Social Sciences from the University of Brasília (1999), as well as Master's (2003) and PhD (2009) degrees in Sociology from the same institution. Rafael is a Researcher at Ipea, Brazil, and also a representative of the institute at the IPC-IG, where he acts as Research Coordinator. He is an expert in social stratification, poverty, racial inequality and social protection policies. Until 2014 he was the Director of the Ipea Directorate for Social Policies and Studies (DISOC). Previously, he had coordinated studies on social security and social assistance at the same directorate. Rafael also possesses vast experience in elaborating technical research within the context of projects for the development and restructuring of social policies in African, Latin American and Asian countries.



Luis Henrique Paiva

Luis Henrique holds a BA in Sociology from the Federal University of Minas Gerais (1992), as well as a PhD in Sociology and Politics from the same institution. He also holds a Master's degree in Sociology (Federal University of Campinas—Unicamp—1995) and Social Policies (University of Southampton, 2009). A permanent civil servant for the Ministry of Planning, Budget and Management, Luis Henrique has extensive experience working at the Ministries of Social Security, Labour and Social Development and Fight against Hunger, where he served as Adviser, National Secretary and Assistant National Secretary for the Bolsa Familia programme. He was recently seconded to Ipea. Working with the Institute's Directorate of Studies and Economic Relations and International Policies (DINTE), he collaborates with the IPC-IG in joint projects between the institutions.

Sergei Soares

Sergei holds a BA in Physics from the Pontifical Catholic University of Rio de Janeiro (1990) and a Master's degree (1995) and a PhD in Economics (2010) from the University of Brasília (2010). He joined the IPC-IG as a Senior Researcher in 2015. He was President of Ipea from May 2014 to April 2015. He has been a researcher at that institution since 1998, working in the areas of inequality, poverty, education, racial discrimination and the labour market. His areas of expertise are economics and econometrics, with an emphasis on the economics of welfare. Previously, he worked at the Brazilian Ministry of Education and the World Bank, in the education field.





Alexis de Oliveira Lefèvre

Alexis is a French-Brazilian consultant for the IPC-IG. He studies International Development at the Paris School of International Affairs (Sciences Po) specializing in Latin-American studies and project management. His main areas of interest are South-South cooperation, environmental protection, areas of development of local communities, reduction of inequalities and political economy. He gained experience in political analysis as an intern in the Ibero-American General Secretariat and served as international cooperation coordinator in the NGO TECHO-Bolivia. He joined the IPC-IG research team in Brasília in 2016 and is currently working in the monitoring and evaluation of the “Social Behavior Change Communication project in the Province of Manica”.

Alicia Spengler (until August 2016)

Alicia is a German national and holds a Master’s degree in Politics and Economics from the University of Cologne, with a focus on the Latin American Region and a post-graduation in HR management as well as further courses in IT Management and Strategic Sustainable Development. She is an ICT4D specialist with ten years of experience in programming, particularly in research and pilot projects. She has worked with a range of stakeholders including: Government Ministries, the private sector, international and local NGOs, MFIs and Credit Cooperatives, academic research centres and policy think tanks. Her technical



areas of expertise include social protection, financial inclusion, community development and digital payment systems. Alicia has worked in different developing and emerging countries in Latin America. She is fluent in German, English, Portuguese and Spanish. At the IPC-IG Alicia worked as a Project Analyst and was responsible for the execution of the Social Protection Knowledge Sharing Gateway project.



Ana Carla Miranda

Ana Carla holds an MA in Social Policy and Social Development and an MSc in Development Economics from the University of Manchester in the UK. She has been working as a consultant since 2010 in several international cooperation initiatives involving Europe, Latin America and Africa. Her professional experience focuses on providing technical assistance to strategies related to rural development, food and nutrition security and social protection. She has worked in projects related to home grown school feeding and institutional food procurement. She joined the IPC-IG team in 2016 as a monitoring and evaluation consultant for the PAA Africa Programme.

Anna Carolina Machado da Silva

Anna Carolina holds a Master’s degree in Public Policy from the University of Bristol, United Kingdom and a BA in Public Administration from the Federal University of Rio de Janeiro, Brazil. She joined the IPC-IG in October 2015 and works as a research assistant for the monitoring and evaluation (M&E) area, focusing on social protection and food and nutrition security programmes, especially PAA Africa. Previously, she has worked as national consultant for the UN-Habitat Regional Office in Latin America (ROLAC) to support social and urban development policies in the city of Rio de Janeiro, where she was involved in field work, the design of survey instruments and the collection of qualitative data in the *favelas* (slums). Her main areas of expertise are social protection, urban development and gender-sensitive evaluation.



Analice Martins



Analice holds a BA in International Relations from *Fundação Escola de Comércio Álvares Penteado* (2009), an MBA in Environmental Management from FGV-SP (2014) and a Master's degree in Environmental Science, Communications and Politics from Sodertorns University in Stockholm, Sweden (2016). Analice has worked as Communications Analyst for the Swedish-Brazilian Research and Innovation Center. For over a year she worked in Sweden on a project for smart and safe cities in cooperation with the Municipality of João Pessoa and the Inter-American Development Bank. Analice has worked as Advisor for the Brazilian Mission to the United Nations in New York (2014) and more recently as an intern for the UN-Habitat Regional Office for Africa in Nairobi, Kenya (2016). Her Master's thesis was developed in cooperation with an Indian NGO in Mumbai and aimed to discuss the implications of the intersections of gender and education for the environment.



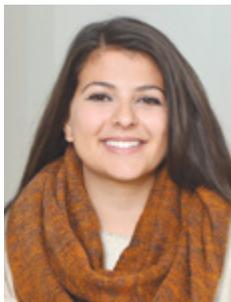
André Lyra

André holds a BA in Computer Information Systems, specialising in the Internet and distributed objects, from the University of Brasília. He is certified by Sun Microsystems, Inc. in Java Programming Technology and by the United Kingdom's Central Computer and Telecommunications Agency (CCTA) in Information Technology Infrastructure Library (ITIL). At the IPC-IG, he performs such IT duties as network administration, hardware and software installation and troubleshooting, Internet/Intranet page design and end-user support. André is also the Focal Point for UNSECOORD, being responsible for maintaining a security plan for the IPC-IG. He has worked in the IT field since 1994, dealing with user support, systems and website development, information security, databases and networks. He has previously worked for companies such as the Energy Company of Brasília (ECB) and the Brazilian Post (ECT).

Antonio Claret Campos Filho

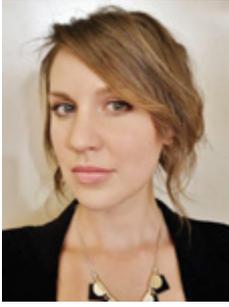


Antonio holds a BA in Psychology and a Master's in Social Psychology from the Federal University of Rio de Janeiro (UFRJ). He completed his PhD in the formulation and implementation of public policies at the Oswaldo Cruz Foundation. A career civil servant in the area of public policy, he is a government management specialist and has held several positions in the federal public administration, including as Adviser to the National Secretariat of Evaluation and Information Management (SAGI) and Director of Management of the *Bolsa Família* programme. He also worked at the Government of the State of Rio de Janeiro as Under-Secretary for the Integration of Social Programmes, where he coordinated the formulation and implementation of the 'Rio without Extreme Poverty' programme, and as State Secretary for Social Assistance and Human Rights. Currently, he is working as a Researcher at Ipea and is a Research Associate at the IPC-IG.



Ariane Alvarenga (until March 2016)

Ariane holds a BA in Political Science and English from Lumière Université Lyon 2. She has also studied German Constitutional Law and Sociology. She is a candidate for the Master of Public Policy (MPP) programme at the Hertie School of Governance in Berlin. She worked as Knowledge Management Assistant at the socialprotection.org platform. She was also part of another IPC-IG project, the National Evaluation Capacities. Her areas of interest are urban planning and architecture/design, social policy, migration issues and cultural/educational policies. She is also a producer and presenter for the radio show *Miscelânea*.



Ashleigh Kate Slingsby (until September 2016)

Ashleigh is a South African national and holds a BA in Social Sciences in Law and Public Policy and Administration, as well as an Honours degree in International Relations, both from the University of Cape Town, South Africa. She also holds a Master's degree in International Relations from Jawaharlal Nehru University in New Delhi, India. She worked as the Knowledge Management Assistant for the Gateway project at the IPC-IG. Before joining the Centre, Ashleigh served as a cultural ambassador and English teacher in Fukui, Japan, representing South Africa in the Japanese Exchange and Teaching Programme.

She later interned at UN Women India in the Communications department, which sparked her interest in the area. She joined the IPC-IG's Communications department as an intern in 2013 for six months. Subsequently, she was a guest editor for the Policy in Focus special edition *Protagonist Women* and worked as a Communications Assistant.

Cecilia Amaral (until June 2016)



Cecilia holds a B.A. in Communications from the Federal University of Juiz de Fora—UFJF (2009) and a Master's degree in Media, Communication and Development from the London School of Economics—LSE (2013). She was an intern at the IPC-IG for 6 months and a consultant Public Relations Assistant (2011-2012). Prior to joining the IPC-IG she had experiences working as an English teacher and English/ Portuguese/ English translator. After completing her Master's she rejoined the IPC-IG team in 2014 as Communications Assistant. Her activities involve managing and updating online tools, preparing content and disseminating the IPC-IG's research and knowledge materials, supporting the Centre's building and managing of strategic partnerships, as well as the organisation of events, Study Tours and other activities related to IPC-IG's projects.



Clarissa Guimarães Rodrigues (until January 2016)

Clarissa holds a Ph.D. in Demography (2009) and a B.A. degree in Economics (2002), both from the Federal University of Minas Gerais (UFMG), Belo Horizonte, Brazil. Her dissertation received an honourable mention at the UFMG Dissertation Award (2010) and the CAPES Dissertation Award (2010). In October 2012, she joined the International Policy Centre for Inclusive Growth (IPG-IG) to work as a research associate after a one-year fellowship at the Wittgenstein Centre for Demography and Global Human Capital in Vienna, Austria. Rodrigues' current research interests include demographic analysis, education policy and applied statistics in education. She has been published in relevant national and international academic journals.

Cláudia Tufani (until December 2016)



Cláudia holds a Bachelor degree in Economics and International Relations (specialising in the Economics of Development) from the University of British Columbia (Vancouver, Canada) and a Master's in Economic and Public Policies from the Barcelona Graduate School of Economics (Barcelona, Spain).

Before joining the International Policy Centre for Inclusive Growth (IPG-IG) as a Research Associate she worked on a project evaluating public policies in the Indian state of Maharashtra. At the IPC-IG she worked mainly on the project to combat adult

illiteracy in the municipality of Maceió, Alagoas, Brazil.

Denise Marinho dos Santos

Denise holds a double Bachelor degree in Advertising and Journalism (1993 and 1996) and an Master Business Administration in Marketing (2005) from the Pontifical Catholic University of Rio de Janeiro. She completed a postgraduate course in Environmental Management at the Federal University of Rio de Janeiro (2015), and is currently pursuing Master's degrees in Public Management. Denise works as Communications Officer at the IPC-IG. Before joining the Centre she worked for the World Bank Group as Communications Associate and Consultant, and for private-sector companies such as CNN, Globo News, Globo Online and Vale do Rio Doce as a Journalist and Marketing professional.



Fernando Gaiger

Fernando holds a BA in Agricultural Engineering from the Luiz de Queiroz School of Agriculture (ESALQ), University of São Paulo (USP), a Master's degree in Rural Sociology from the Federal University of Rio Grande do Sul (UFRGS), a PhD in Economics from the State University of Campinas and a postdoc in Public Policies from the University of Texas—Austin. He is a senior researcher for the Institute for Applied Economic Research (Ipea). He has worked with Ipea since 1998. He is currently seconded to the IPC-IG, developing evaluation studies on the PAA and other programmes, as well as studies on poverty, rural youth, land concentration and quality of life. He has also participated in the Centre's project for the design and implementation of a cash transfer programme for the government of Cabo Verde.

Flávia Amaral

Flávia holds a BA in Social Communications, specialising in Publicity and Advertising, from the Federal University of Minas Gerais (UFMG) and in Graphic Design from the State University of Minas Gerais (UEMG). She is currently a Desktop Publishing Assistant with the IPC-IG Publications department, responsible for the graphic design and layout of publications at the Centre, the creation and maintenance of the IPC-IG's visual identity in its various applications and supporting the work of the Centre by developing printed and electronic material for projects and/or events. She was previously responsible for the administration of her own graphic design company, in addition to having worked in various advertising agencies.



Guilherme Paul Berdu

Guilherme holds a BA in International Relations from the *Universidade Estadual Paulista* Júlio de Mesquita Filho (2015). In June of the same year, he joined the Centre's Operations team as Operations Clerk, and in 2016 he assumed a new position as Programme and Operations Assistant with new duties and responsibilities regarding negotiation, implementation and monitoring of the Centre's projects, continuously supporting the Operations activities. He is currently enrolled in a post-graduation course on Planning and Management of Cooperation Interventions for Development held by the Organization of Ibero-American States (OEI) partnering with the Latin American Social Sciences Institute (FLACSO) and the University of Oviedo (UNIOVI).



Guillemette Martin

Guillemette is a French national and holds a BA in Social, Cultural and Biological Anthropology from University College London and a Master's of Science in Social Anthropology from the University of Amsterdam. Her research projects focused on modern countercultures and their economic and political strategies for survival. She then followed a double cycle in International Management and Business Administration at the TEC de Monterrey (Mexico) and ESCP Europe (France). She also worked with project design in the NGO sector in India, and joined the IPC-IG team in January 2016.

Her work mainly consists of the strategic evaluation and analysis of the socialprotection.org platform.

Hane Libânio de Oliveira Rocha (until December 2016)

Hane holds a BA in Public Relations from the *Centro de Ensino Unificado de Brasília*. She was an intern at *Tribunal Superior do Trabalho* and at *Caixa Econômica Federal*. She worked as a press officer and a writer and producer, coordinating projects at *Gazeta Mercantil DF* and *Roteiro* magazine and freelance publications for the Government of the Federal District. Since 2006 she has been an Executive Secretary and held this position at Furnas Centrais Elétricas, Maximilliano Garcez Advocacia, Pinheiro Neto Advogados and Sebrae Nacional. She has a technical degree as an Executive Secretary, taken in São Paulo, to obtain certification by the Ministry of Employment. She has also worked as an English teacher for foreign learners with children and teenagers at Red Balloon and Casa Thomas Jefferson.



Haroldo Machado Filho

Haroldo holds a PhD in International Law from the Graduate Institute of International Studies in Geneva. He is the lead author (chapter on financing and investment) of the Fifth Assessment Report of the Intergovernmental Panel on Climate Change (Group III). He has been a Brazilian negotiator under the multilateral climate change regime since 1998. He is also the Senior Adviser of the Head Office at United Nations Development Programme (UNDP) Brazil, being the focal point for the Sustainable Development Goals (SDGs), and the liaison officer between the

UNDP and the International Policy Centre for Inclusive Growth (IPG-IG).

Isabela Martins Machado

Isabela graduated from the University of Manchester with an MSc in Environmental Sciences, Policy and Management and from the University of Brasília with a BA in International Relations. She is currently a Research Assistant in the socialprotecion.org team at IPC-IG. She has previously worked for the UNDP in São Paulo supporting the UN Global Compact Brazil Network. She started her Social Protection studies at the School of Environment, Education and Development at the University of Manchester and developed fieldwork on rural livelihood and climate change resilience in southern

Mozambique in 2015, hosted by the IFAD Country Office. Her main research topics are sustainable livelihood programmes, smallholder agriculture and rural development, and climate change adaptation and resilience in sub-Saharan Africa.



Isadora Ruotulo (until March 2016)

Isadora graduated as a Trilingual Executive Secretary in 2012 from the University of Maringá (UEM). During her course she took part in one of the few junior enterprises in the secretariat field—Conset Junior—where she worked as Director of Human Resources from 2010 to 2011. Her previous work experience includes teaching English at CCAA English Institute, and as a Bilingual Executive Secretary for the private sector. She worked as Executive Assistant at the IPC-IG, supporting secretarial activities and



the internship programme.



Jessica Baier

Jessica is a German national. She holds a Master's degree in Development Economics from Lund University (Sweden) and the Universidad Carlos III de Madrid (Spain). Currently, she is working as research assistant and carrying out her PhD studies at the chair of Economic History at the University of Tübingen (Germany). Her studies focus on the topics of crime, violence and conflict in developing economies. Since joining the Centre in 2016 as external consultant, she has been mainly involved in the monitoring and evaluation (M&E) process for the Purchase from Africans for Africa (PAA Africa) programme in Senegal. She also contributed teaching material about monitoring and impact evaluation.

Jorge Oliveira

Jorge holds a BA in International Relations from the University of Brasilia. He also has a certificate in Advanced Business Operations from the United Nations Staff College (Turin, Italy). He has 12 years of experience in the management and operation of international cooperation projects. At United Nations Development Programme office in Brazil, he worked in the Environment and Sustainable Development units. He participated in the implementation of the Business Operation Strategy for the restructuring of UN agencies in Brazil. At IPC-IG he works as Operations Manager.



Laetícia De Souza (until March 2016)

Laetícia developed research in the area of social protection under the scope of the South-South cooperation initiatives at the IPC-IG. She was a Postdoctoral Fellow at the University of Wisconsin in Madison, United States of America (2010–2012), with a research emphasis on the areas of family demography, longevity and causes of death. She was also a Postdoctoral Fellow (2010) and holds a PhD in Demography (2009) from the Centre for Regional Development and Planning of the Federal University of Minas Gerais (CEDEPLAR/UFMG), mostly working with impact evaluation of Brazilian social programmes. She holds a BA in Economics from the Pontifical Catholic University of Minas Gerais (PUC-MG). Her areas of expertise include the fields of economics, health and family demography as well as social protection and social policy evaluation research.



Letícia Bartholo

Letícia holds a BA in Sociology from the University of Brasília and a Master's in Demography from the University of Campinas. She is a permanent civil servant and has been a specialist in public policy and management since 2002. Between 2002 and 2016 Letícia worked on the management of Brazilian national conditional cash transfer programmes (including *Bolsa Família*). As the Director of the Single Registry of Beneficiaries (2009–2012), she was responsible for the national implementation of its seventh iteration. As the National Secretary for Citizenship and Income (2012–2016), she was mainly responsible for coordinating a national training strategy for municipal and state managers regarding *Bolsa Família* and the Single Registry. Currently, she is working as a Researcher at Ipea and is a Research Associate with the IPC-IG.

Lívia Maria da Costa Nogueira

Lívia holds a BA in History (UnB), a Master's degree in Political Sciences (Madrid), a Certificate for Advanced Studies in Political Sciences and International Relations (*Universidad Complutense de Madrid*), a Postgraduate Diploma in Public Management (*Universidad de Chile*) and courses in Gender and M&E. Her professional background comprises public administration, political participation, social assistance, capacity-building, human rights and children's rights in Brazil, Mozambique and the Latin America region, working on the coordination, monitoring and evaluation of projects with governments, donors, NGOs and the private sector. At the IPC-IG she coordinates the 'Brazil & Africa: Fighting Poverty and Empowering Women via South-South Cooperation' project, supports M&E courses and the design of new projects.



Lorena Vedekin

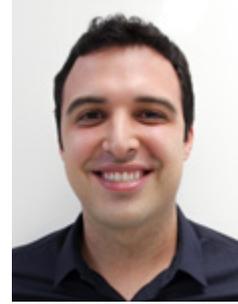
Lorena holds a BA in International Relations from the *Universidade Estadual Paulista Júlio de Mesquita Filho* (2012), and a postgraduate course, also in International Relations, from University of Brasília (2015) focused on international cooperation, international relations' law and international relations in Latin America. She joined the Center's Operations and Management team in July 2014 as a Personal Assistant and Administrative Assistant, in April 2015 she assumed a new position as an Operations Assistant. The work is very dynamic and multitasking at the unit, the assistant provides support in areas such as: human resources, procurement, travel, finance, and general administration. She also provides support in the Internship Programme.

Manoel Salles

Manoel is an Assistant Editor at the IPC-IG. He studied English Language and Literature as well as Philosophy at the University of Brasília. He provides copy-editing and translation (English–Portuguese–English) services for the entire IPC-IG publications pipeline, including the Policy in Focus magazine, as well as assisting the Centre's other departments and researchers with similar demands; he also provides logistics and administrative support to the Publications department. Before joining the Centre, he worked for the Brazil Communication Company (EBC), performing editorial duties for the company's news-centric website, as well as video production.



Marco Amorim Prates



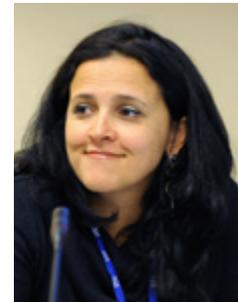
Marco is a Communications Assistant at IPC-IG working for the Brazil Learning Initiative for a World without Poverty (WWP). He holds a Bachelor's degree in Communications and Journalism from the University of Brasília (UnB) and a Master's degree in Arts and Media from the University of Sorbonne Nouvelle (Paris 3). Prior to joining the Centre he worked on corporate communications and in printed, broadcasted and online media. In Brasília, he covered Politics, Economics and local affairs for Brazilian news radio network CBN and the *Correio Braziliense* newspaper. In São Paulo, he was Press Adviser for Roche Pharmaceuticals and the Politics and National Affairs Editor of EXAME.com (Editora Abril), a business website.



Maria Miguel Hernández Lagana

Maria is a development economist, trained in statistical analysis, with experience in socio-economic and environmental research. She has work experience in areas related to rural development, climate change resilience assessment and adaptation practices. She is currently working with United Nations Development Programme (UNDP) as a monitoring and evaluation (M&E) consultant for the Social and Behaviour Change Communication project and Purchase from Africans for Africa (PAA Africa). She has been a resilience assessment and data analysis consultant for Food and Agriculture Organization of the United Nations (FAO) since 2015.

Mariana Balboni



Mariana is a Senior Project Officer at the IPC-IG. Previously, she was the Coordinator of the Observatory for the Information Society in Latin America and the Caribbean at CEPAL. She was also responsible for the creation of the Center of Studies on Information and Communication Technologies in the Brazilian Internet Steering Committee, which from 2004 to 2008 became a reference in the production of indicators and statistics on the availability and use of the Internet in the country. Mariana holds a PhD in Sciences of Communications from the University of São Paulo (USP), Brazil, where she specialised in the impact of ICT on the socio-economic development of low-income communities. She also holds an MSc in Sciences of Communications from the University of Montréal, Canada, and a BA in Communications, with a major in Journalism, from the USP.



Marianna Rios (until April 2016)

Marianna holds a BA in Journalism from the *Instituto de Educação Superior de Brasília* (IESB) and is currently studying Languages and Literature at the University of Brasília. She has been a Communications Assistant for the Brazil Learning Initiative for a World Without Poverty (WWP) at the IPC-IG since December 2014. She has previous editorial/newsroom work experience—both press and online—as a multimedia reporter, project coordinator and columnist. She worked at the *Correio Braziliense* newspaper from 2011 to 2014. She was the winner of the 2013 *Engenho de Comunicação* award under the news portal category, for the 'CorreioWeb' project.



Mario Gyoeri

Mario is a German national who joined the IPC-IG in 2014 and works as a Researcher. He is also a part-time PhD student at the London School of Economics and holds a Master's degree in Development Economics from Lund University (Sweden) and the Universidad Carlos III de Madrid (Spain). Mario is currently working on the M&E of the PAA Africa programme, as well as the impact evaluation of a social and behaviour change communication project to improve child health and nutrition in partnership with WFP Mozambique. He has also been involved in the Centre's cooperation with UNICEF's regional office in the Middle East and North Africa (MENA) region. Before joining the IPC-IG he accumulated professional experience at the German Embassy in Buenos Aires, the OECD and the NGO 'Innovations for Poverty Action' in Lima, Peru.

Michael MacLennan

Michael is a Canadian national. He holds an MSc in International Relations from the London School of Economics and Political Science and a BA with Honours in Political Studies from Queen's University. He has experience working in developing countries in an advisory, research, policymaking and client-facing capacity to the IPC-IG and, currently, provides editorial and research advisory services as Editor-in-Chief of the Policy in Focus magazine. He also worked as a consultant in Zambia, Spain, the UK and Brazil; for CAP REIT in Canada; and with the Helsinki Committee for Human Rights in the Former Yugoslav Republic of Macedonia. His current research spans the areas of urban and sustainable development, intergovernmental relations, inequality, disaster risk reduction, alternative energy, climate change and transportation policy.



Patrícia Andrade de Oliveira e Silva

Patrícia is a Research Assistant on the World Without Poverty (WWP) project, in collaboration with the IPC-IG, Ipea, the World Bank and the MDSA. She holds a BA in Economics from the Pontifical Catholic University of Campinas and a Master's degree and a PhD in Economic Development, Space and Environment from the State University of Campinas, having been an exchange student at George Mason University in Washington, DC. Her doctoral thesis about social capital won an award for best PhD thesis in Rural Sociology from the Brazilian Society of Economics, Business and Rural Sociology (SOBER). She has participated in research projects, publications, seminars and congresses related to public policies, rural development, poverty reduction and inequality in Brazil. She has been an evaluator for the *Revista de Estudos Sociais* since 2016. Currently, Patrícia is working in the fields of public policy and combating poverty and inequality.

Pedro Lara de Arruda

Pedro holds a BA with Honours in International Relations from the University of Brasília (UnB) and a Master's degree in International Relations from Jawaharlal Nehru University, India. He is a specialist in social policies and programmes of the global South, focusing on South-South cooperation. He has been a Researcher at the IPC-IG since 2013. During this time, he has taken on a number of research-related roles, including technical support for constructing social programmes in African countries, guest-editing and authoring IPC-IG publications, providing technical assistance to study tours and proactively negotiating research agreements with key partners in the context of the BRICS and IBSA initiatives. Before working at the Centre he was a Researcher at UnB's Centre for Asian Studies (Neasia/CEAM), a CEO for consultancy on social policies for Asian countries at the firm BRICS-PED, a collaborator at the Argentinean Centre for International Studies and at the Laboratory of Asian Studies at the University of São Paulo, and a Researcher for a UnB project on IBSA, funded by the Ford Foundation.



Rafael Celso de Araújo da Silva



Rafael graduated from Florida State University with a Degree in International Affairs. He was also a scholarship awardee at Université de Montréal (Canada) in the International Studies program. He holds a Master's in Strategic Studies and International Security from Universidad de Granada (Spain) and certifications in the areas of Project Management, Constructive Conflict Management, Finance, Budget, Procurement Principles and Intelligence Analysis from the United Nations. He was part of the team at the United Nations Office on Drugs and Crime for Central America and the Caribbean (UNODC ROPAN), performing strategic analysis and project management, acting in Panama, Mexico and Spain. He is currently a Programme Analyst, working in the negotiation, implementation and monitoring of IPC-IG's projects.



Raquel Tebaldi

Raquel Tebaldi holds a BA in International Relations and a Master's degree in Political Science from the Federal University of Rio Grande do Sul (UFRGS), Brazil. She joined the IPC-IG in 2015 and currently works as a Research Assistant. She is mainly involved with the socialprotection.org platform and some activities of the "Brazil & Africa: fighting poverty and empowering women via South-South Cooperation" project. Her main areas of research include social protection, South-South cooperation and gender studies. Under the socialprotection.org project she is responsible for knowledge management, webinar planning, facilitation of communities of practice and overseeing the implementation of technical developments.

Ricardo de Lacerda Ferreira (until December 2016)



Ricardo holds a BA in Law from the *Universidade Católica do Salvador* (Brazil) and a Diploma in Human Rights and Humanitarian Law from the Institut International des Droits de l'Homme (Strasbourg, France), where he obtained the René Cassin award in 2010. He also holds a Specialised Diploma in Global Governance from King's College, London, and a PhD in Legal and Social Sciences from the Universidad del Museo Social Argentino. Prior to joining the IPC-IG team as a Knowledge Management Assistant, he worked on the 2010 UNDP Human Development Report, as a consultant on public safety and citizenship for the UNDP, as an Electoral Officer for the United Nations Integrated Mission in Timor-Leste (UNMIT) and as a Human Rights Officer in the United Nations Stabilization Mission in the Democratic Republic of Congo (MONUSCO).



Roberto Astorino

Roberto is the Coordinator of the IPC-IG's Publications department. He holds a BA in International Business Administration, with further specialisation in Online Journalism, as well as a Master's degree in Administration in Marketing and Communications. Before joining the IPC-IG/UNDP he has also accrued significant experience with other international organisations such as the World Health Organization, the Pan-American Health Organization, the Economic Commission for Latin America and the Caribbean and the World Bank. His activities at the Centre include managing the Editorial and Desktop Publishing teams, interfacing with the IPC-IG's Research Coordinator for strategic planning regarding present and future publications, as well as overseeing and managing all stages of the publications pipeline. He has been responsible for the publication of over 1,400 individual products at the Centre.



Rodrigo Orair

Rodrigo holds a BA with Honours in Economics from the Federal University of Minas Gerais (UFMG, 2002) and a Master's degree in Economics from the State University of Campinas (Unicamp, 2006). He is a Researcher for Ipea and currently seconded to the IPC-IG. Rodrigo is an expert on macroeconomics and public finances, having published many studies on topics related to public spending and taxing at central and local government levels, as well as on the relationship between such patterns of public finances and the overall development of the country. These technical studies have been requested and utilised by several different Brazilian public institutions, such as Ipea, the Ministry of Finance and the Federal Court of Accounts (TCU).

Rosa Maria Banuth



Rosa is a Desktop Publishing Assistant in the Publications department of the IPC-IG. She holds a technical degree in Graphic Design and Web Development and a postgraduate degree in Editorial Graphic Design. Before joining the IPC-IG Rosa worked as an instructor at the National Service for Industrial Training (SENAI), and for the editorial team at Ipea, where she developed numerous graphic design projects, including the layout of a book in partnership with DFID, as well as being responsible for the design and layout of many of that institution's periodicals. Her main activities at the Centre include creating the graphic design and general layout of the Centre's publications, and the creation and maintenance of its visual identity across various applications.



Tatiana Martinez Zavala

Tatiana is a Mexican national and an independent consultant for the IPC-IG based in Lyon, France, where she is currently in the last year of her PhD in Economics at the University of Lyon 2 and a member of the Groupe d'Analyse et de Théorie Economique (GATE). She holds a Master's degree in Economics, specialising in Public Policy and Development from the Toulouse School of Economics, where she later obtained a Diploma of Advanced Quantitative Economics (*Diplôme Européen d'Economie Quantitative Approfondie*, DEEQA). She also holds a Bachelor's degree in Economics specialising in Economic Policy from the *Instituto Tecnológico Autónomo de México* (ITAM). She previously worked as a research intern in IPC-IG's social protection team of the IPC-IG and in the private sector in Mexico.

Yannick Roulé



Yannick is a French national living in Brazil since 2013. He studied Arts and Computing in Paris and has worked in website development since 2000. He is currently a member of the IPC-IG's IT team, working as a web development specialist, mainly on the socialprotection.org platform. A former specialist in Adobe Flash, he has previously worked on projects such as virtual supermarket websites, tablet OS websites for banks, arts and e-Learning. He has worked as a freelancer for various small and medium-sized companies in France, such as G2M Multimedia, French Kitch, Coloquium and BNP Paribas, as well as in Brazil (Unyleya, Tekan, Nabu Learning).

The IPC-IG internship

The IPC-IG internship and programmes offer a select group of outstanding students the opportunity to acquire direct exposure to the IPC-IG/UNDP as a global forum of research, policy dialogue and South-South learning in the area of development innovations. It is designed to provide support to the IPC-IG's applied research activities, policy advisory services and communications outreach, among other areas.

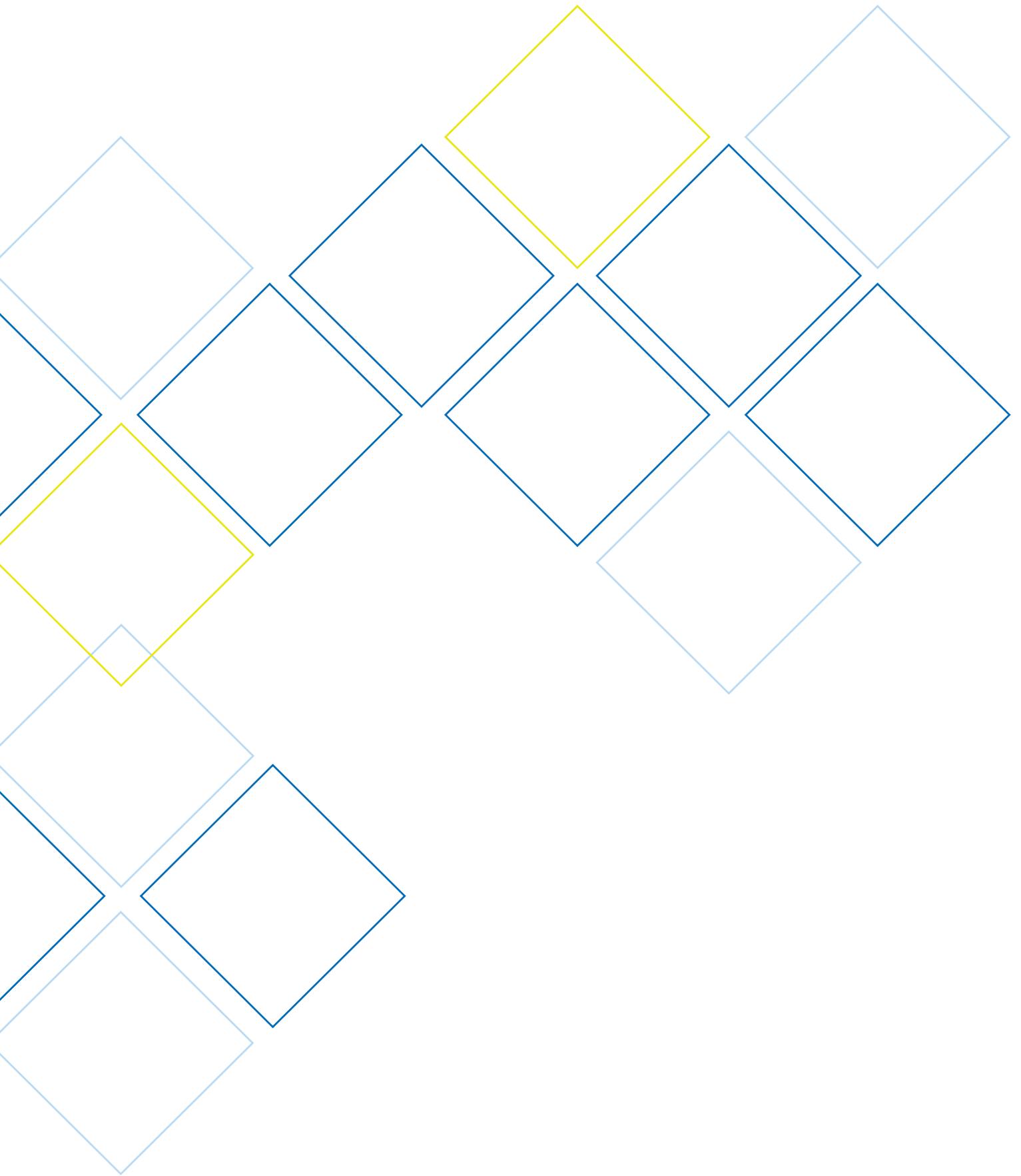
The internship is an opportunity to complement the intern's own practical experience in various issues related to social protection and South-South cooperation. In addition, our programme offers the prospect of becoming involved in the United Nations System. This programme operates under the rules and policies of the UNDP internship regulations and has a minimum duration of 12 weeks. The internship takes place in our office in Brasília, Brazil, and we offer internship opportunities in the following areas:

- Communications and web development: providing support to the IPC-IG's Communications department and reinforcing the communications activities of the socialprotection.org platform; providing support to the Centre's web development
- Translation and publications: supporting the copy-editing and translation of documents to meet the various demands of the IPC-IG's Publications department
- Knowledge management: supporting the dissemination of knowledge regarding the area of South-South cooperation and providing support to the Centre's research on social protection policies and programmes; providing assistance to the socialprotection.org platform
- Project management and operations: providing support to the management and design of the Centre's projects, fundraising strategies and partnership initiatives
- Research on social protection: providing technical support to the Centre's research on social protection and cash transfer programmes
- Research on impact evaluation: providing support to the Centre's research on impact evaluation in social protection programmes
- Research on population studies: providing support to the Centre's population studies, research on demographic scenarios and public policies.

Participants in the IPC-IG internship programme who contributed to the activities of the Centre in 2016 were:

- Alexis de Oliveira Lefebvre, Brazil/Morocco
- Amélie t'Kint de Roodenbeke, Belgium
- Anna Carolina Machado da Silva, Brazil
- Andrea Rodriguez Santos, Spain
- Bruno Valim Magalhães, Brazil
- Charlotte Bilo, Germany
- Gabrielle Leite, Brazil
- Guillemette Marie Martin, France
- Hannah Rose Gooze, United Kingdom
- James Gregory Burnham, United Kingdom
- Jessyca Prado, Brazil
- Laura Fatio Vasconcelos, Brazil
- Luiz Marcelo Vieira Santos, Brazil
- Manuella Macieira Gomes de Azevedo, Brazil
- Maria Fernanda Navarrete Pacheco, Mexico
- Mariana Hoffmann de Carvalho, Brazil
- Mihaela Onofras, Moldavia
- Nicolo Bird, Italy
- Salomé Paulette Drouard, France
- Sidney Vasconcelos Rosendo da Silva, Brazil
- Tiina Johanna Lethi, Finland
- Victoria Almeida, Brazil







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United Nations Development Programme

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